FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended September 30, 1994
Commission file number 1-10716

TRIMAS CORPORATION
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

38-2687639
(I.R.S. Employer Identification No.)

315 East Eisenhower Parkway, Ann Arbor, Michigan 48108
(Address of principal executive offices) (Zip Code)
(313) 747-7025
(Telephone number)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes X No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

## Class

Common Stock, \$.01 Par Value PAGE

Shares Outstanding at October 31, 1994

36,644,101

## TRIMAS CORPORATION

INDEX

Page No.

Part I. Financial Information
Item 1. Financial Statements
Consolidated Condensed Balance Sheets September 30, 1994 and December 31, 1993

Consolidated Condensed Statements of Income for the Three Months and Nine Months Ended September 30, 1994 and 1993

Consolidated Condensed Statements of
Cash Flows for the Nine Months
Ended September 30, 1994 and 1993
Notes to Consolidated Condensed
Financial Statements
4
Item 2. Management's Discussion and Analysis
of Financial Condition and Results
of Operations

Part II. Other Information and Signature 9

|  | $\begin{gathered} \text { September } 30 \\ 1994 \\ \text { (Unaudited) } \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1993 \end{gathered}$ |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$ 96,200,000 | \$ 69,770,000 |
| Receivables | 70,080, 000 | 58,710,000 |
| Inventories | 77,870,000 | 76,700,000 |
| Prepaid expenses | 9,500, 000 | 9,790,000 |
| Total current assets | 253, 650, 000 | 214, 970, 000 |
| Property and equipment | 166,330, 000 | 162, 230, 000 |
| Excess of cost over net assets of acquired companies | 149,730, 000 | 152, 210, 000 |
| Notes receivable | 9, 090, 000 | 8,160,000 |
| Other assets | 24,080,000 | 26,560,000 |
| Total assets | \$602, 880, 000 | \$564, 130, 000 |

Liabilities and Shareholders' Equity Current liabilities:

| Accounts payable | $\$ 19,540,000$ | $\$ 20,330,000$ |
| :---: | ---: | ---: |
| Accrued liabilities <br> Current portion of long-term debt | $36,280,000$ | $30,550,000$ |
| Total current liabilities | 520,000 | 320,000 |
| rred income taxes and other | $29,140,000$ | $51,200,000$ |
| -term debt | $238,600,000$ | $238,890,000$ |
| Total liabilities | $323,990,000$ | $319,280,000$ |

Shareholders' equity:
Common stock, \$.01 par value, authorized
100 million shares, outstanding 36.6
million shares
370,000
370, 000
Paid-in capital
Retained earnings
Cumulative translation adjustments
154, 080, 000
125, 810, 000
$(1,370,000)$
$154,190,000$
$91,700,000$ $(1,410,000)$

Total shareholders' equity
278, 890, 000
244, 850, 000
Total liabilities and shareholders' equity \$602,880,000 \$564,130,000

The accompanying notes are an integral part of the consolidated financial statements.

Net sales
Cost of sale
Selling, general and administrative expenses

Operating profit

Interest expense Other income (expense), net

Income before income taxes
Income taxes
Net income

Preferred stock
dividends, MascoTech, Inc.

Earnings available for common stock

Earnings per common share:

Primary
Fully diluted
Dividends declared per common share

Weighted average number of common and common equivalent shares outstanding:

Primary
Fully diluted
Nine Months Ended
September 30,
1994 1993

| $\$ 414,990,000$ |  |
| :---: | :---: |
| $(280,830,000)$ | $\$ 335,230,000$ <br> $(229,200,000)$ |
| $(63,460,000)$ | $(52,520,000)$ |
| $70,700,000$ | $53,510,000$ |


| $(9,310,000)$ | $(6,250,000)$ |
| :---: | :---: |
| $2,710,000$ | $2,350,000$ |

$(6,600,000) \quad(3,900,000)$

64,100,000
49, 610, 000
20,090,000
\$ 38,140,000
\$ 29,520,000
\$ 5,250,000
\$ 38,140, 000
\$ 24,270,000
$\$ .83$
$\$ .33$
$\$ .26$
\$1. 03
$\$ .79$
\$. 085
\$. 11
.
$\$ .32$
\$. 25
\$. 04
\$. 03

The accompanying notes are an integral part of the consolidated condensed financial statements.

TRIMAS CORPORATION AND SUBSIDIARIES CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (UNAUDITED)

|  | Nine Months Ended September 30, |  |
| :---: | :---: | :---: |
|  | 1994 | 1993 |
| CASH FROM (USED FOR): OPERATIONS: |  |  |
|  |  |  |
| Net income | \$38,140, 000 | \$29,520, 000 |
| Adjustments to reconcile net income |  |  |
| to net cash from operations: |  |  |
| Depreciation and amortization | 15,810, 000 | 13,560, 000 |
| Deferred income taxes | 1,100, 000 | 750,000 |
| (Increase) decrease in receivables | $(12,300,000)$ | $(12,440,000)$ |
| (Increase) decrease in inventories | $(1,170,000)$ | 3,000, 000 |
| Increase (decrease) in accounts payable and accrued liabilities | 5,580, 000 | 5,210,000 |
| Other, net | (120, 000) | $(1,630,000)$ |
| Net cash from (used for) operations | 47,040,000 | 37,970,000 |
| INVESTMENTS: |  |  |
| Capital expenditures | $(16,660,000)$ | $(16,130,000)$ |
| Net cash from (used for) investments | $(16,660,000)$ | $(16,130,000)$ |
| FINANCING: |  |  |
| Issuance of convertible subordinated debt, net |  | 112,050,000 |
| Retirement of long-term debt | $(290,000)$ | (115, 070, 000) |
| Preferred stock dividends paid to |  |  |
| MascoTech, Inc. |  | $(10,500,000)$ |
| Common stock dividends paid | $(3,660,000)$ | (2,310, 000) |
| Net cash from (used for) financing | $(3,950,000)$ | $(15,830,000)$ |
| CASH AND CASH EQUIVALENTS: |  |  |
| Increase (decrease) for the period | 26,430, 000 | 6,010,000 |
| At beginning of period | 69,770, 000 | 64,770,000 |
| At end of period | \$96, 200, 000 | \$70,780, 000 |

The accompanying notes are an integral part of the consolidated condensed financial statements.

## A. Basis of Presentation

The accompanying unaudited consolidated condensed financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included, and such adjustments are of a normal recurring nature.

The year-end condensed balance sheet data was derived from audited financial statements, but does not include all disclosures required by generally accepted accounting principles. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's annual report on Form $10-\mathrm{K}$ for the year ended December 31, 1993. Certain amounts in the 1993 financial statements have been reclassified to conform with the current presentation.
B. Inventories by component are as follows:

|  | September 30, |  |
| :--- | :---: | ---: |
|  | 1994 | December 31, |
| Finished goods |  | 1993 |
| Work in process | $\$ 41,050,000$ | $\$ 41,950,000$ |
| Raw material | $12,270,000$ | $12,230,000$ |
|  | $24,550,000$ | $22,520,000$ |
|  | $\$ 77,870,000$ | $\$ 76,700,000$ |

C. Property and equipment reflects accumulated depreciation of $\$ 101.3$ million and $\$ 92.3$ million as of September 30, 1994 and December 31, 1993, respectively.

Net sales during the third quarter of 1994 equaled $\$ 133.6$ million, exceeding last year's third quarter sales by 21.8 percent. Sales during 1994's first nine months increased 23.8 percent over the comparable period in 1993 to $\$ 415.0$ million. Both third quarter and year-to-date sales represent records for the relevant periods as all four of the Company's reporting segments experienced increases in sales over the corresponding periods of 1993. Operating results during 1994 include those of Lamons Metal Gasket Co., acquired in November, 1993.

Net sales of the Towing Systems segment increased 9.8 percent in the third quarter of 1994, and 15.7 percent in the first nine months of 1994 . Sales for this segment reached $\$ 40.8$ million for the third quarter of 1994, and $\$ 136.2$ million for the first nine months of 1994. Factors contributing to these sales increases include a stronger automotive sales cycle, particularly sales of light trucks and sport utility vehicles which are more apt to use towing system products, strong demand for marine OEM and aftermarket products, and continuing new product introductions. Because of the seasonality of the demand for the products provided by this segment, its sales are concentrated in the second and third quarters of each year.

Third quarter 1994 sales by the Specialty Fasteners segment increased 11.0 percent over 1993 's level to $\$ 34.0$ million. For the first nine months of the year, sales increased 13.9 percent to $\$ 105.0$ million. Increased sales to heavyduty truck, distribution, and other original equipment industrial markets have favorably impacted the operating results of this segment. As customers in these markets have continued to consolidate their vendor bases,
preferred suppliers like the TriMas Specialty Fasteners companies have increased their market shares.

Sales of the Specialty Container Products segment for the third quarter 1994 were $\$ 40.9$ million, a 57.7 percent increase over the comparable period in 1993. For the first nine months of the year, sales increased 55.2 percent to $\$ 122.3$ million. In addition to the impact of the Lamons Metal Gasket acquisition which is reflected in 1994's results, sales of specialty container closures and compressed gas cylinders improved as the industrial and commercial markets requiring these products strengthened along with the general economy.

Corporate Companies segment sales were $\$ 17.9$ million during the 1994 third quarter, an 11.9 percent increase over 1993's third quarter. Sales for the first nine months of 1994 increased 10.6 percent to $\$ 51.5$ million. Strong demand for cutting tools, specialty industrial tape products and vapor barrier products used in construction applications contributed to the improved performance of this segment.

The Company's consolidated gross margin for the third quarter of 1994 was 32.6 percent compared to 31.9 percent for the third quarter of 1993 . For the first nine months of 1994 and 1993, the gross margins were 32.3 percent and 31.6 percent, respectively. The volume sensitive nature of the Company's operations results in improved gross margins as sales increase. Maintaining high gross margins is an important operating strategy of the Company as it helps maximize earnings growth as a result of sales increases.

The Company's consolidated operating profit for the third quarter of 1994 was $\$ 22.9$ million, a 32.7 percent increase over the similar period of 1993 . The operating margins for the three months ended September 30, 1994 and 1993 were 17.1 percent and 15.7 percent, respectively. For the first nine
months of 1994, operating profit increased 32.1 percent to $\$ 70.7$ million and represented an operating margin of 17.0 percent, compared to operating profit of $\$ 53.5$ million or 16.0 percent of net sales in 1993. All four of the Company's segments reported an increase in operating profit for the third quarter and the first nine months of 1994. This improvement in profit is primarily the result of successful cost reduction programs employed by the operating units, as well as the previously discussed increased sales volumes including the effect of the Lamons acquisition.

Interest expense increased in both the third quarter and first nine months of 1994 compared to last year principally because of the borrowings associated with the Lamons acquisition and higher prevailing interest rates. Higher interest rates and increased average cash balances resulted in more interest income, the major component of other income, in both 1994 periods.

Earnings available for common stock for the nine months and three months ended September 30, 1994 were $\$ 38.1$ million and $\$ 12.4$ million respectively, compared to $\$ 24.3$ million and $\$ 7.7$ million respectively, after provisions for preferred stock dividends, in last year's comparable periods. Primary earnings per common share equalled $\$ 1.03$ on 37.0 million shares for the first nine months of 1994 compared to 1993 's primary earnings per common share of $\$ .83$ on 29.2 million shares. The increase in common shares outstanding was the result of the conversion of the Company's \$100 Convertible Participating Preferred Stock in December, 1993. Fully diluted earnings per common share were $\$ .97$ on 42.1 million shares versus $\$ .79$ on 38.0 million shares for the nine months ended September 30, 1994 and 1993, respectively. The increase in fully diluted shares was the result of the issuance of $5 \%$ Convertible Subordinated Debentures in August, 1993. Primary and fully diluted earnings per common share for the third quarter of 1994 were $\$ .33$ and $\$ .32$, compared to $\$ .26$ and $\$ .25$ in 1993 's third quarter.

The Company's financial strategies include maintaining a relatively high level of liquidity. Historically, TriMas Corporation has generated sufficient cash flows from operating activities to fund capital expenditures, debt service and dividends, while maintaining its strategic level of liquidity. At September 30,1994 the current ratio was 4.5 to 1 and working capital equalled $\$ 197.5$ million, including $\$ 96.2$ million of cash and cash equivalents. At December 31, 1993 the current ratio was 4.2 to 1 and working capital equalled \$163.8 million. At September 30, 1994, the Company had available credit of $\$ 228.0$ million under its revolving credit facility.

Cash flows from operations provided $\$ 47.0$ million and $\$ 38.0$ million during the first nine months of 1994 and 1993, respectively. These operating cash flows were net of increases in receivables of $\$ 12.3$ million in 1994 and $\$ 12.4$ million in 1993. This increase in receivables during the first nine months of each year is due mainly to the seasonality of the Towing Systems segment, and increased sales volumes. Capital expenditures equalled $\$ 16.7$ million and $\$ 16.1$ million in 1994 and 1993, respectively. The conversion of the Company's Preferred Stock in December, 1993 and an increase in the dividend rate resulted in common stock dividends paid in 1994 of $\$ 3.7$ million versus $\$ 2.3$ million in 1993. No preferred stock dividends have been paid in 1994 compared to $\$ 10.5$ million paid in the first nine months of 1993.

The Company believes its cash flows from operations, along with its borrowing capacity and access to financial markets, are adequate to fund its strategies for future growth, including working capital, expenditures for manufacturing expansion and efficiencies, market share initiatives, and corporate development activities.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits:

11 Computation of Earnings Per Common Share
12 Computation of Ratios of Earnings to Fixed Charges
27 Financial Data Schedule
(b) Reports on Form 8-K:

None were filed during the quarter ended September 30, 1994.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TRIMAS CORPORATION
Date: November 9, 1994
By: /s/William E. Meyers William E. Meyers Vice President - Controller (Chief accounting officer and authorized signatory)

Description of Document

11

12
27
Computation of Earnings Per Common Share
Computation of Ratios of Earnings to Fixed Charges
Financial Data Schedule

TRIMAS CORPORATION AND SUBSIDIARIES COMPUTATION OF EARNINGS PER COMMON SHARE (In Thousands, Except Per Share Amounts)

|  | $\begin{gathered} \text { Nine M } \\ \text { Sept } \\ 1994 \end{gathered}$ | $\begin{gathered} \text { s Ended } \\ \text { r 30, } \\ 1993 \end{gathered}$ | $\begin{gathered} \text { Three Mc } \\ \text { Sept } \\ 1994 \end{gathered}$ | $\begin{aligned} & \text { Ended } \\ & 30, \\ & 1993 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Primary: |  |  |  |  |
| Net income | \$38, 140 | \$29, 520 | \$12,370 | \$ 9,450 |
| Preferred stock <br> dividend requirement |  | $(5,250)$ |  | $(1,750)$ |
| Earnings available |  |  |  |  |
| for common stock | \$38,140 | \$24, 270 | \$12,370 | \$ 7,700 |
| Weighted average common shares outstanding | 36,644 | 28,867 | 36,644 | 28,867 |
| Dilution of stock options | 389 | 298 | 378 | 322 |
| Weighted average common and common equivalent shares outstanding after assumed exercise of options | 37,033 | 29,165 | 37,022 | 29,189 |
| Primary earnings per common share | \$1.03 | \$. 83 | \$. 33 | \$. 26 |

Fully diluted:

| Net income | \$38,140 | \$29, 520 | \$12,370 | \$ 9,450 |
| :---: | :---: | :---: | :---: | :---: |
| Add after tax convertible debenture related expenses | 2,760 |  | 920 |  |
| Net income as adjusted | \$40,900 | \$29,520 | \$13, 290 | \$ 9,450 |
| Weighted average common shares outstanding | 36,644 | 28,867 | 36,644 | 28,867 |
| Dilution of stock options | 389 | 326 | 377 | 326 |
| Addition from assumed conversion of convertible preferred stock |  | 7,778 |  | 7,778 |
| Addition from assumed conversion of convertible debentures | 5,083 | 1,026 | 5,083 | 3,045 |
| Weighted average common and common equivalent shares outstanding on a fully diluted basis | 42,116 | 37,997 | 42,104 | -, 016 |
| Fully diluted earnings per common share | \$. 97 | \$. 79 | \$. 32 | \$. 25 |

TRIMAS CORPORATION AND SUBSIDIARIES
COMPUTATION OF RATIOS OF EARNINGS TO FIXED CHARGES (Dollar Amounts in Thousands)

|  | Nine Months Ended September 30, 19941993 |  | Three Months Ended September 30, 1994 1993 |  |
| :---: | :---: | :---: | :---: | :---: |
| Earnings: |  |  |  |  |
| Income before income taxes | \$64,100 | \$49,610 | \$20,790 | \$15,880 |
| Fixed charges | 10,030 | 6,840 | 3,620 | 2,350 |
| Earnings before fixed charges | \$74,130 | \$56,450 | \$24,410 | \$18,230 |

Fixed Charges:

| Interest | $\$ 9,490$ | $\$ 6,430$ | $\$ 3,440$ | $\$ 2,230$ |
| :--- | ---: | ---: | ---: | ---: |
| Portion of rental expense | 660 | 510 | 220 | 150 |
| Fixed charges | $\$ 10,150$ | $\$ 6,940$ | $\$ 3,660$ | $\$ 2,380$ |

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM TRIMAS CORPORATION'S 3RD QUARTER 10-Q AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

QTR-3
DEC-31-1994
SEP-30-1994
96,200, 000
0
72,140, 000
2,060,000
77,870,000
253,650,000
267,650, 000
101,320, 000
602, 880, 000
56,140,000
238,600, 000 370, 000
0
0
278,520, 000
602,880,000
414,990, 000
414, 990, 000
280,830,000
280, 830, 000
0
0
9,310,000
64,100, 000
25,960, 000
38,140, 000
0
0

38,140, 000
1.03
. 97

