FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended September 30, 1995
Commission file number 1-10716

TRIMAS CORPORATION
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

38-2687639
(I.R.S. Employer

Identification No.)

315 East Eisenhower Parkway, Ann Arbor, Michigan 48108 (Address of principal executive offices) (Zip Code)
(313) 747-7025
(Telephone number)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes $X \quad$ No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Shares Outstanding at
Class
October 31, 1995
Common Stock, \$.01 Par Value
$36,644,441$

## TRIMAS CORPORATION

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PART I. FINANCIAL INFORMATION
Item 1. Financial Statements
TRIMAS CORPORATION AND SUBSIDIARIES
CONSOLIDATED CONDENSED BALANCE SHEETS

| September 30, | December 31, |
| :---: | :---: |
| 1995 | 1994 |
| (Unaudited) |  |

Assets
Current assets:

| Cash and cash equivalents | \$ 80,870,000 | \$107,670,000 |
| :---: | :---: | :---: |
| Receivables | 76,500,000 | 64,190,000 |
| Inventories | 82,440,000 | 79,560,000 |
| Other current assets | 3,100,000 | 3,590,000 |
| Total current assets | 242,910,000 | 255, 010,000 |
| rty and equipment <br> s of cost over net assets | 169,490,000 | 168,380,000 |
| acquired companies | 146,010,000 | 149,160,000 |
| receivable | 8,620,000 | 9,960,000 |
| assets | 37,520,000 | 32,630,000 |

Liabilities and Shareholders' Equity Current liabilities:

| Accounts payable | $\$ 22,060,000$ | $\$ 21,590,000$ |
| :--- | ---: | ---: |
| Accrued liabilities |  |  |
| Current portion of |  |  |
| long-term debt | $34,770,000$ | $34,370,000$ |
| Total current |  |  |
| liabilities | 210,000 | 280,000 |
| red income taxes and other | $57,040,000$ | $56,240,000$ |
| term debt | $32,510,000$ | $29,700,000$ |
| Total liabilities | $276,740,000$ | $238,600,000$ |

Shareholders' equity:
Common stock, \$.01 par value,
authorized 100 million shares,
outstanding 36.6 million shares
370, 000
370, 000
Paid-in capital
Retained earnings
154,900, 000 174,400, 000 155, 210, 000

Cumulative translation adjustments (1, 860, 000) 136,310, 000 (1, 290, 000)

Total shareholders' equity

327, 810, 000
290, 600, 000
Total liabilities and shareholders' equity \$604,550,000 $\$ 615,140,000$

The accompanying notes are an integral part of the consolidated financial statements.

TRIMAS CORPORATION AND SUBSIDIARIES CONSOLIDATED CONDENSED STATEMENTS OF INCOME (UNAUDITED)
Net sales
Cost of sales
Selling, general and
administrative expenses
Operating profit
Interest expense
Other income (expense),
net net

Income before income taxes
Income taxes
Net income

Earnings per common
share:
Primary
Fully diluted

Dividends declared per common share

Weighted average number of common and common equivalent shares outstanding:

Primary
Fully diluted
\$1. 03
\$. 36
\$. 34
$\$ .33$
\$1. 09
\$. 97
$\$ .11$
$\$ .05$
$\$ .04$

| $36,995,000$ | $37,033,000$ | $36,998,000$ | $37,022,000$ |
| :--- | :--- | :--- | :--- |
| $42,078,000$ | $42,116,000$ | $42,080,000$ | $42,104,000$ |

42, 078, 000
42, 116, 000
42, 080,000
42, 104, 000

The accompanying notes are an integral part of the consolidated condensed financial statements.

TRIMAS CORPORATION AND SUBSIDIARIES
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (UNAUDITED)

|  | Nine Months Ended September 30, |  |
| :---: | :---: | :---: |
| CASH FROM (USED FOR): |  |  |
| OPERATIONS: |  |  |
| Net income | \$43, 220, 000 | \$38,140, 000 |
| Adjustments to reconcile net income to net cash from operations: |  |  |
| Depreciation and amortization | 16,280, 000 | 15,810, 000 |
| Deferred income taxes | 2,100, 000 | 1,100, 000 |
| (Increase) decrease in receivables | (10, 970, 000) | $(12,300,000)$ |
| (Increase) decrease in inventories | ( $2,880,000$ ) | (1, 170, 000) |
| Increase (decrease) in accounts payable and accrued liabilities | 700,000 | 5,580,000 |
| Other, net | $(4,230,000)$ | (120, 000) |
| Net cash from (used for) operations | 44,220, 000 | 47,040,000 |
| INVESTMENTS: |  |  |
| Capital expenditures | $(14,780,000)$ | $(16,660,000)$ |
| Net cash from (used for) investments | $(14,780,000)$ | $(16,660,000)$ |
| FINANCING: |  |  |
| Retirement of long-term debt | ( $51,480,000)$ | $(290,000)$ |
| Common stock dividends paid | $(4,760,000)$ | $(3,660,000)$ |
| Net cash from (used for) financing | $(56,240,000)$ | $(3,950,000)$ |
| CASH AND CASH EQUIVALENTS: |  |  |
| Increase (decrease) for the period | $(26,800,000)$ | 26,430, 000 |
| At beginning of period | 107, 670, 000 | 69,770, 000 |
| At end of period | \$80, 870, 000 | \$96, 200, 000 |

The accompanying notes are an integral part of the consolidated condensed financial statements.

## Basis of Presentation

The accompanying unaudited consolidated condensed financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included, and such adjustments are of a normal recurring nature. The year-end condensed balance sheet data was derived from audited financial statements, but does not include all disclosures required by generally accepted accounting principles. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's annual report on Form $10-\mathrm{K}$ for the year ended December 31, 1994. Certain amounts in the 1994 financial statements have been reclassified to conform with the current presentation.
B. Inventories by component are as follows:

|  | September 30, <br> 1995 | December 31, <br> 1994 |
| :--- | :---: | ---: |
| Finished goods |  |  |
| Work in process | $\$ 42,720,000$ | $\$ 44,860,000$ |
| Raw material | $12,530,000$ | $10,440,000$ |
|  | $27,190,000$ | $24,260,000$ |
|  | $\$ 82,440,000$ | $\$ 79,560,000$ |

C. Property and equipment reflects accumulated depreciation of $\$ 113.3$ million and \$103.3 million as of September 30, 1995 and December 31, 1994, respectively.

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Results of Operations
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Consolidated net sales during the third quarter of 1995 equaled $\$ 131.9$ million. Sales volumes in the quarter continued to reflect the softness, which began during the second quarter, in the general economy and in certain markets served by the Company's products. Current quarter sales declined 1.3 percent compared to last year's third quarter sales of $\$ 133.6$ million. Sales during the first three quarters of 1995 were $\$ 431.4$ million, an increase of 4.0 percent over the comparable period in 1994, and represent the highest total in Company history for the first nine months.

Sales by the Towing Systems segment increased modestly during the current quarter to $\$ 41.5$ million compared to $\$ 40.7$ million during last year's third quarter. Consumers remain cautious on discretionary purchases, including recreational products, which has caused some segment customers to limit their purchases. Segment sales for the current year-to-date period of $\$ 144.8$ million increased 6.3 percent over last year's comparable period. Because of the seasonality of the demand for the products provided by this segment, its sales are concentrated in the first half of each year.

Third quarter 1995 sales by the Specialty Fasteners segment decreased modestly to $\$ 33.3$ million compared to $\$ 34.0$ million during the corresponding period of a year ago. Demand for aerospace fasteners, which remains stronger than it was a year ago, was offset by the effects of current softness in demand for fasteners from appliance manufacturers and from customers for heat treating services. Segment sales during the first nine months of 1995 increased 4.3 percent to $\$ 109.5$ million compared to $\$ 104.9$ million one year ago.

Sales by the Specialty Container Products segment equaled $\$ 39.2$ million during the current quarter compared to $\$ 40.9$ million during last year's third quarter. Lower demand from the subsegments of the construction, chemical and industrial maintenance markets served by this segment affected performance. Year-to-date sales increased 1.0 percent to $\$ 123.5$ million compared to $\$ 122.3$ million in 1994. Current quarter sales by the Corporate Companies segment were flat compared to 1994, both equaled $\$ 17.9$ million. During the first nine months sales were up 4.0 percent to $\$ 53.6$ million compared to $\$ 51.5$ million during 1994's corresponding period.

The Company's consolidated gross margin for the third quarter of 1995 was 32.2 percent compared to 32.6 percent for the third quarter of 1994, reflecting, in part, the reduced sales volumes in segments where fixed costs are a greater percentage of total cost. For the first nine months of 1995 and 1994, the gross margins were 32.6 percent and 32.3 percent, respectively. Maintaining high gross margins remains an important operating strategy of the Company.

The Company's consolidated operating profit for the current third quarter was $\$ 23.0$ million compared to $\$ 22.9$ million in 1994 . The operating margin achieved during the current quarter increased to 17.5 percent from 17.1 percent in 1994's third quarter. Successful cost reduction programs continue to have a positive effect on the operating margin. During the first nine months of 1995 operating profit increased 8.8 percent to $\$ 76.9$ million and represented an operating margin of 17.8 percent, compared to operating profit of $\$ 70.7$ million or 17.0 percent of net sales in 1994.

During the latter part of the third quarter of 1995 the Company used excess cash to retire $\$ 50$ million of long-term revolving credit borrowings. The effect of this retirement was offset by higher prevailing interest rates resulting in interest expense during the current quarter equalling that
incurred during the 1994 third quarter. Interest expense during the first nine months of 1995 increased because of higher rates. Higher interest rates and increased average cash balances resulted in more interest income, the major component of other income, in both 1995 periods.

Net income for the nine months and three months ended September 30, 1995 was $\$ 43.2$ million and $\$ 13.2$ million respectively, compared to $\$ 38.1$ million and $\$ 12.4$ million in last year's comparable periods. Primary earnings per common share increased 13.6 percent to $\$ 1.17$ for the first nine months of 1995 compared to 1994's primary earnings per common share of $\$ 1.03$. Fully diluted earnings per common share increased 12.4 percent to $\$ 1.09$ versus $\$ .97$ last year. Primary and fully diluted earnings per common share for the third quarter of 1995 were $\$ .36$ and $\$ .34$, compared to $\$ .33$ and $\$ .32$ last year.

## Liquidity, Working Capital and Cash Flows

The Company's financial strategies include maintaining a relatively high level of liquidity. Historically, TriMas Corporation has generated sufficient cash flows from operating activities to fund capital expenditures, debt service and dividends, while maintaining its strategic level of liquidity. During the latter part of the third quarter of 1995 the Company used excess cash to retire $\$ 50$ million of long-term revolving credit borrowings. At September 30, 1995 the current ratio was 4.3 to 1 and working capital equaled $\$ 185.9$ million, including $\$ 80.9$ million of cash and cash equivalents. The Company had available credit of $\$ 278.0$ million under its revolving credit facility at September 30, 1995.

Cash flows from operations provided $\$ 44.2$ million and $\$ 47.0$ million during the first nine months of 1995 and 1994, respectively. These operating
cash flows were net of increases in receivables of $\$ 11.0$ million in 1995 and $\$ 12.3$ million in 1994. These increases in receivables during the first nine months of each year were due mainly to the seasonality of the Towing Systems segment, and increased sales volumes. Historically, the cash flow provided by the seasonal increase in receivables is realized later in the year. Increases in accounts payable and accrued liabilities provided $\$ .7$ million and $\$ 5.6$ million in the first nine months of 1995 and 1994, respectively. Capital expenditures during the first nine months equaled $\$ 14.8$ million in 1995 and $\$ 16.7$ million in 1994. The retirement of the revolving credit borrowings and an increase in the common dividend rate are reflected in the increase in cash used for financing activities during the first nine months of 1995.

The Company believes its cash flows from operations, along with its borrowing capacity and access to financial markets, are adequate to fund its strategies for future growth, including working capital, expenditures for manufacturing expansion and efficiencies, market share initiatives, and corporate development activities.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits:

| 11 | Computation of Earnings Per Common Share |
| :--- | :--- |
| 12 | Computation of Ratios of Earnings to Fixed Charges |
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(b) Reports on Form 8-K:

None were filed during the quarter ended September 30, 1995.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TRIMAS CORPORATION
Date: November 9, 1995
By: /s/William E. Meyers William E. Meyers Vice President - Controller (Chief accounting officer and authorized signatory)

Computation of Earnings Per Common Share

Computation of Ratios of Earnings to Fixed Charges
Financial Data Schedule

|  | $\begin{gathered} \text { Nine Mor } \\ \text { Sept } \\ 1995 \end{gathered}$ | $\begin{aligned} & \text { Ended } \\ & \quad 30, \\ & 1994 \end{aligned}$ | $\begin{gathered} \text { Three Mor } \\ \text { Septe } \\ 1995 \end{gathered}$ | $\begin{aligned} & \text { Ended } \\ & \text { r 30, } \\ & 1994 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Primary: |  |  |  |  |
| Net income | \$43, 220 | \$38, 140 | \$13, 220 | \$12,370 |
| Weighted average common shares outstanding | 36,644 | 36,644 | 36,644 | 36,644 |
| Dilution of stock options | 351 | 389 | 354 | 378 |
| Weighted average common and common equivalent shares outstanding after assumed exercise |  |  |  |  |
| of options | 36,995 | 37,033 | 36,998 | 37,022 |
| Primary earnings per common share | \$1.17 | \$1.03 | \$. 36 | \$. 33 |

Fully diluted:

| Net income | \$43, 220 | \$38,140 | \$13, 220 | \$12,370 |
| :---: | :---: | :---: | :---: | :---: |
| Add after tax convertible debenture related expenses | 2,760 | 2,760 | 920 | 920 |
| Net income as adjusted | \$45,980 | \$40,900 | \$14, 140 | \$13, 290 |
| Weighted average common shares outstanding | 36,644 | 36,644 | 36,644 | 36,644 |
| Dilution of stock options | 351 | 389 | 353 | 377 |
| Addition from assumed conversion of convertible debentures | 5,083 | 5,083 | 5,083 | 5,083 |
| Weighted average common and common equivalent shares outstanding on a fully diluted basis | 42,078 | 42,116 | 42,080 | 42,104 |
| Fully diluted earnings per common share | \$1.09 | \$. 97 | \$. 34 | \$. 32 |

TRIMAS CORPORATION AND SUBSIDIARIES
COMPUTATION OF RATIOS OF EARNINGS TO FIXED CHARGES
(Dollar Amounts in Thousands)

|  | ```Nine Months Ended September 30, 1995 1994``` |  | ```Three Months Ended September 30, 1995 1994``` |  |
| :---: | :---: | :---: | :---: | :---: |
| Earnings: |  |  |  |  |
| Income before income taxes | \$71, 200 | \$64, 100 | \$21, 610 | \$20,790 |
| Fixed charges | 11,570 | 10, 030 | 3,620 | 3,620 |
| Earnings before fixed charges | \$82, 770 | \$74, 130 | \$25, 230 | \$24,410 |

Fixed Charges:

| Interest | $\$ 10,950$ | $\$ 9,490$ | $\$ 3,410$ | $\$ 3,440$ |
| :--- | ---: | ---: | ---: | ---: |
| Portion of rental expense | 680 | 660 | 230 | 220 |
|  |  |  |  |  |
| Fixed charges | $\$ 11,630$ | $\$ 10,150$ | $\$ 3,640$ | $\$ 3,660$ |

7.3
6.9
6.7

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM TRIMAS CORPORATION'S 3RD QUARTER 10-Q AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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    9-MOS
        DEC-31-1995
                SEP-30-1995
                            80,870,000
                                0
                    78,060,000
                    1,560,000
                    82,440,000
        242,910,000
                            282,830,000
            113,340,000
            604,550,000
        57,040,000
            187,190,000
                                    370,000
            0
                327,440,000
604,550,000
                            431,400,000
        431,400,000
                            290,750,000
            290,750,000
                        0
                            0
        10,800,000
            71,200,000
            27,980,000
        43,220,000
                0
                    0
                            0
            43,220,000
                1.17
            1.09
```

