Fourth Quarter and Full Year 2014 Earnings Presentation

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\text { February 25, } 2015
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## Forward-Looking Statements

Any "forward-looking" statements contained herein, including those relating to market conditions or the Company's financial condition and results, expense reductions, liquidity expectations, business goals and sales growth, involve risks and uncertainties, including, but not limited to, risks and uncertainties with respect to the Company's plans for successfully executing the Cequent spin-off within the expected timeframe or at all, the taxable nature of the spin-off, future prospects of the companies as independent companies, general economic and currency conditions, various conditions specific to the Company's business and industry, the Company's ability to integrate Allfast and attain the expected synergies, and the acquisition being accretive, the Company's leverage, liabilities imposed by the Company's debt instruments, market demand, competitive factors, supply constraints, material and energy costs, technology factors, litigation, government and regulatory actions, the Company's accounting policies, future trends, and other risks which are detailed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2014, and in the Company's Quarterly Reports on Form 10-Q. These risks and uncertainties may cause actual results to differ materially from those indicated by the forward-looking statements. All forward-looking statements made herein are based on information currently available, and the Company assumes no obligation to update any forward-looking statements.

In this presentation, certain non-GAAP financial measures may be used. Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measure may be found at the end of this presentation or in the earnings releases available on the Company's website. Additional information is available at www.trimascorp.com under the "Investors" section.

## Agenda

- Opening Remarks
- Financial Highlights
- Segment Highlights
- Outlook and Summary
- Questions and Answers
- Appendix


## Opening Remarks

- Record annual sales of approximately $\$ 1.5$ billion - growth of $8 \%$ compared to 2013 - Sales increased in all six segments
- Attained $\$ 1.92^{(1)}$ full year EPS - within the previous outlook range and including costs related to the recent Allfast acquisition
- Continued refinement of business portfolio in 2014
- Strategic acquisitions in Packaging and Aerospace
- Disposition of defense business
- Announcement of Cequent spin-off
- Focus on offsetting internal and external headwinds
- Uncertainty in macro-economic environment
- Latest headwinds related to currency and declining oil prices

Focus on what we can control - continue to mitigate external uncertainties.

## Key Initiatives Update

- Packaging - Global re-organization underway to better service customers; leveraging new, lower cost footprint to support global growth
- Aerospace - Positioning as aerospace fastening system supplier of choice; leveraging and integrating four separate aerospace platforms
- Energy - Footprint optimization and profit improvement initiatives
- Cequent Spin-off


## Cequent Spin-off Update

- Spin-off will result in two independent, publicly traded companies with increased strategic flexibility
- Value creation for shareholders, customers and employees:
- Allows each company to pursue a more focused strategy that leverages its strengths
- Optimizes the financial profiles of each company to pursue distinct investment, growth and capital allocation strategies
- Provides two different and compelling investment opportunities that can be achieved in a tax efficient manner
- Targeting completion in mid-2015


## Creating Two Strong Public Companies

(Dollars in millions; from continuing operations - All figures are for Full Year 2014.)


| New "Cequent" |  |
| :---: | :---: |
| CEQUENT <br> AMERICAS | $\begin{gathered} \text { CEQUENT } \\ \text { APEA } \end{gathered}$ |
| Revenue: $\$ 446.7$ Op. profit margin ${ }^{(1)}$ : $7.8 \%$ | Revenue: $\$ 165.1$ Op. profit margin ${ }^{(1)}$ : $5.3 \%$ |
|  |  |

- Revenue:
- Segment Operating Profit ${ }^{(1)}$ :
- Operating Margin ${ }^{(1)} \%$ :
- President \& CEO:
- CFO:
$\$ 887$ million
$\$ 140$ million
~16\%
Dave Wathen
Bob Zalupski
- Revenue:
- Segment Operating Profit ${ }^{(1)}$ :
- Operating Margin ${ }^{(1)} \%$ :
- Future President \& CEO:
- Future CFO:
$\$ 612$ million $\$ 43$ million ~7\% Mark Zeffiro David Rice

Two independent publicly traded companies with unique characteristics.

## Cequent Spin-off Update

- Naming determined - Horizon Global Corporation
- Aligning organization and structure as one global company
- Executing on new synergies as one company
- Offsetting portions of stand-alone company costs and streamlining organization
- Shifting organizational paradigms to enhance focus on strategic platforms
- Aligning objectives to better deliver shareholder value
- Prioritizing market opportunities within global OE, Latin America, China and e-commerce
- Supporting margin expansion through focus on operational excellence
- Intensifying transaction effort over next two months
- Targeting to file initial registration statement at end of March

Positioning Horizon to capitalize on global market opportunities.

Financial Highlights

## Fourth Quarter Summary

(Unaudited, dollars in millions, except per share amounts)

| (from continuing operations) | Q4 2014 |  | Q4 2013 |  | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | \$ | 350.6 | \$ | 320.2 | 9.5\% |
| Operating Profit | \$ | 15.6 | \$ | 10.5 | 49.3\% |
| Excl. Total Special Items ${ }^{(1)}$, Operating Profit would have been: | \$ | 29.1 | \$ | 23.5 | 24.2\% |
| Excl. Total Special Items ${ }^{(1)}$, Operating Profit margin would have been: |  | 8.3\% |  | 7.3\% | 100 pps |
| Income | \$ | 2.7 | \$ | 7.4 | -64.0\% |
| Income attributable to TriMas Corporation (1) | \$ | 2.7 | \$ | 6.0 | -55.4\% |
| Excl. Total Special Items ${ }^{(1)}$, Income attributable to TriMas Corporation would have been: | \$ | 16.9 | \$ | 13.3 | 27.0\% |
| Diluted earnings per share, attributable to TriMas Corporation | \$ | 0.06 | \$ | 0.13 | -53.8\% |
| Excl. Total Special Items ${ }^{(1)}$, diluted earnings per share attributable to TriMas Corporation would have been: | \$ | 0.37 | \$ | 0.29 | 27.6\% |
| Free Cash Flow ${ }^{(2)}$ | \$ | 51.8 | \$ | 42.0 | 23.4\% |
| Total Debt | \$ | 639.3 | \$ | 305.7 | 109.1\% |

- Record Q4 sales of $\$ 350.6$ million, an increase of $9.5 \%$ as compared to Q4 2013 - sales increased primarily due to the Allfast acquisition in Aerospace, as well as sales growth in Energy and Engineered Components
- Q4 operating profit ${ }^{(1)}$ increased and the related margin percentage increased 100 basis points
- Engineered Components improved 420 basis points and Energy improved significantly as compared to an operating loss in Q4 2013
- Both Q4 income ${ }^{(1)}$ and EPS ${ }^{(1)}$ improved by approximately $27 \%$ - also absorbed ( $\$ 0.01$ ) of net EPS related to Allfast acquisition and its financing during Q4
- Q4 Free Cash Flow ${ }^{(2)}$ increased by $23 \%$


## Full Year 2014 Summary

(Unaudited, dollars in millions, except per share amounts)

| (from continuing operations) | FY 2014 |  | FY 2013 |  | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | \$ | 1,499.1 | \$ | 1,388.6 | 8.0\% |
| Operating Profit | \$ | 124.6 | \$ | 119.6 | 4.1\% |
| Excl. Total Special Items ${ }^{(1)}$, Operating Profit would have been: | \$ | 146.3 | \$ | 137.3 | 6.6\% |
| Excl. Total Special Items ${ }^{(1)}$, Operating Profit margin would have been: |  | 9.8\% |  | 9.9\% | -10 bps |
| Income | \$ | 66.7 | \$ | 79.0 | -15.5\% |
| Income attributable to TriMas Corporation (1) | \$ | 65.9 | \$ | 74.4 | -11.4\% |
| Excl. Total Special Items ${ }^{(1)}$, Income attributable to TriMas Corporation would have been: | \$ | 87.1 | \$ | 84.7 | 2.8\% |
| Diluted earnings per share, attributable to TriMas Corporation | \$ | 1.46 | \$ | 1.80 | -18.9\% |
| Excl. Total Special Items ${ }^{(1)}$, diluted earnings per share attributable to TriMas Corporation would have been: | \$ | 1.92 | \$ | 2.05 | -6.3\% |
| Free Cash Flow ${ }^{(2)}$ | \$ | 89.0 | \$ | 48.1 | 84.9\% |
| Total Debt | \$ | 639.3 | \$ | 305.7 | 109.1\% |

- Sales increased $8 \%$ as compared to 2013 as a result of acquisitions and organic growth initiatives, offsetting the 2013 disposition of the Italian rings and levers business and the impact of unfavorable currency exchange - sales increased in all six segments
- Operating profit ${ }^{(1)}$ improved, while the related margin was relatively flat, as increased sales levels and productivity initiatives were partially offset by a less favorable product sales mix and inefficiencies in several of the businesses, as well as a gain on the 2013 disposition in Packaging that did not recur in 2014
- Income ${ }^{(1)}$ increased despite significantly higher tax rate, while EPS ${ }^{(1)}$ decreased due approximately $9.4 \%$ higher weighted average shares outstanding in 2014 as compared to 2013
- Free Cash Flow ${ }^{(2)}$ exceeded the 2013 level by $\$ 41$ million and Total Debt increased as a result of the October 2014 acquisition of Allfast

Segment Highlights

## Packaging


(Quarterly results unaudited, dollars in millions)

## Q4 and FY 2014 Results:



Operating Profit ${ }^{(1)}$


- Sales increased primarily as a result of specialty systems product sales gains
- Increased demand from North American and Asian dispensing customers
- Positive impact of July 2014 acquisition of Lion Holdings
- Q4 sales were negatively impacted by the West Coast port delays
- Increased demand for industrial closures in the U.S., offset by the sale of the Italian industrial rings and levers business during Q3 2013
- Solid operating profit margins throughout the year


## Key Initiatives:

- Target specialty dispensing and closure products in higher growth end markets
- Beverage, food, nutrition, personal care and pharmaceutical
- Reorganize globally to better service customers and end markets with productfocused manufacturing facilities
- Continue ramp-up of manufacturing capabilities in Asia to improve cost structure and flexibility
- Launch technology center in India to develop solutions focused on customer needs
- Focus on Asian market and cultivate other emerging market opportunities
(1) Excluding "Special Items" for each period which are provided in the Appendix.

(Quarterly results unaudited, dollars in millions)



## Q4 and FY 2014 Results:

- FY 2014 sales increased primarily due to recent acquisitions in the United Kingdom, Thailand and India
- Sales of standard gaskets and bolts in the U.S. increased in the back half of 2014, particularly in Q4
- FY 2014 operating profit ${ }^{(1)}$ and margin were negatively impacted by continued less favorable product mix toward standard gaskets and bolts and challenges in Brazil
- Year-over-year sales and margin improvement in Q4


## Key Initiatives:

- Relocate a portion of the Houston gasket and bolt manufacturing capability to Mexico and ramp-up production capacity of longer lead-time and standard products; transition expected to be completed over the next 12 to 18 months
- Further optimize international manufacturing footprint and branch locations serving global customers
- Continue to vertically integrate, optimize supply chain and drive Lean initiatives to lower manufacturing costs and improve margins
- Increased focus on sales of more highly-engineered, specialty products

[^0]
## Aerospace


(Quarterly results unaudited, dollars in millions)


## Q4 and FY 2014 Results:

- Sales increased primarily as a result of acquisitions, including Allfast completed in Q4 2014 and Mac Fasteners completed in Q4 2013
- Continued to experience choppy order demand and industry consolidation in the aerospace distribution channel
- Operating profit and margin decreased due to a less favorable product sales mix, lower margins associated with Mac Fasteners and Martinic, manufacturing inefficiencies, resolution of a previous customer claim and higher SG\&A as a result of acquisitions


## Key Initiatives:

- Position TriMas Aerospace as aerospace fastening system supplier of choice
- Optimize manufacturing capabilities for improved throughput, reduced leadtimes, on-time-delivery and lower costs - all improving margin
- Expand aerospace fastener product lines to increase content and applications
(1) Excluding "Special Items" for each period which are provided in the Appendix.


## Engineered Components


(Quarterly results unaudited, dollars in millions)



## Q4 and FY 2014 Results:

- Sales of industrial cylinders increased primarily due to the November 2013 small cylinder asset acquisition, as well as growth in new products and markets
- Sales of gas compression products and engine parts increased
- Operating profit increased and margin improved significantly due to increased sales levels, higher fixed cost absorption, and continued productivity and cost reduction initiatives


## Key Initiatives:

- Aggressively manage cost structure at Arrow in response to significantly reduced oil prices and impact on end market demand
- Increase well content to continue to benefit from the expansion of oil and natural gas production over the long-term
- Continue to develop new products
- Continue capacity additions and better leverage the manufacturing cost structure resulting from the 2013 acquisition of cylinder assets


## Cequent (APEA \& Americas)


(Quarterly results unaudited, dollars in millions)


## Q4 and FY 2014 Results:

- Sales in Americas increased due to higher demand from the aftermarket and retail channels
- Americas operating profit ${ }^{(1)}$ and margin percentage was relatively flat as the benefits of the lower cost manufacturing facility were offset by higher freight costs related to footprint changes and increased input costs
- FY 2014 APEA sales increased due to continued geographic expansion including the 2013 acquisitions in the United Kingdom and Germany
- Q4 APEA sales declined primarily due to lower sales in Australia and Thailand, as well as the unfavorable impact of currency exchange
- APEA operating profit ${ }^{(1)}$ and margin percentage was impacted by a less favorable product and regional sales mix and an increase in SG\&A


## Key Initiatives:

- Optimize supply chain and productivity of lower-cost manufacturing facilities
- Globalize product lines and brands for market share and cross-selling in new geographies in support of global customer needs
- Improve manufacturing capabilities and go-to-market strategies of prior bolt-on acquisitions
(1) Excluding "Special Items" for each period which are provided in the Appendix.


Outlook and Summary

## 2015 - Segment Assumptions

| Segment | Revenue | Margin |
| :---: | :---: | :---: |
| Packaging | - Mid single-digit growth <br> - $2 \%$ to $3 \%$ currency headwind | - Maintain $22 \%$ to $24 \%$ operating profit |
| Aerospace | - Grows at $50 \%+$ due to Allfast | - Full year operating profit > 20\% <br> - Improving sequentially during year as actions implemented |
| Energy | - GDP growth <br> - Uncertainty due to oil prices | - Full year 150-250 basis point margin expansion <br> - Improving sequentially during year as actions implemented |
| Engineered Components | - Oil prices expected to lower Arrow revenue ~ $25 \%$ to $35 \%$ <br> - GDP growth for Norris, offset by lower exports due to stronger U.S. dollar | - Operating profit in $13 \%$ to $15 \%$ range <br> - Margin headwind due to declining oil prices |
| Cequent | - U.S. ~ GDP+ growth <br> - Currency headwind of $10 \%$ for CAPEA | - Full year 100 basis point margin expansion |

## 2015 Outlook



[^1]Midpoint of 2015 EPS outlook represents an approximate 12\% increase as compared with 2014.

## Bridge from 2014 Reported to 2015 EPS(1) Guidance



- 2015 EPS outlook growth of 9\% to $15 \%$ as compared to 2014
- Interest expense higher due to financing related to the Allfast acquisition
- Significant headwinds related to oil prices and the stronger U.S. Dollar


## Summary

- Revenue and income growth during 2014 - much more to accomplish going forward
- Continuing the portfolio transformation in 2015
- Cequent spin-off
- Leverage synergies of recent Aerospace and Packaging acquisitions
- Focus on core margins of remaining business - Energy and Aerospace are high priority
- Capitalize on profitable growth opportunities
- Grow higher-margin platforms faster
- Willing to exit lower margin products and geographies
- Mitigate external headwinds
- Uncertain macro-economic environment
- Currency and oil prices

Execution of strategic priorities in 2015.

## Questions and Answers

## Appendix

## 2015 Outlook - Additional Assumptions

Full Year Outlook as of 2/25/15
Interest expense $\sim \$ 20$ to $\$ 22$ million

Capital expenditures
$\sim 4 \%$ of sales

Tax rate
~ 28\% to 29\%

## Condensed Consolidated Balance Sheet

|  | $\begin{gathered} \text { December 31, } \\ 2014 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2013 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets: |  |  |
| Cash and cash equivalents. | \$ 24,420 | \$ 27,000 |
| Receivables, net. | 196,320 | 180,210 |
| Inventories. | 294,630 | 270,690 |
| Deferred income taxes. | 28,870 | 18,340 |
| Prepaid expenses and other current assets. | 14,380 | 18,770 |
| Total current assets. | 558,620 | 515,010 |
| Property and equipment, net. | 232,650 | 206,150 |
| Goodwill. | 466,660 | 309,660 |
| Other intangibles, net. | 363,930 | 219,530 |
| Other assets. | 39,890 | 50,430 |
| Total assets. | \$ 1,661,750 | \$ 1,300,780 |
| Liabilities and Shareholders' Equity |  |  |
| Current liabilities: |  |  |
| Current maturities, long-term debt............................................. | \$ 23,860 | \$ 10,290 |
| Accounts payable. | 185,010 | 166,090 |
| Accrued liabilities | 101,050 | 85,130 |
| Total current liabilities | 309,920 | 261,510 |
| Long-term debt. | 615,470 | 295,450 |
| Deferred income taxes. | 55,290 | 64,940 |
| Other long-term liabilities. | 90,440 | 99,990 |
| Total liabilities. | 1,071,120 | 721,890 |
| Redeemable noncontrolling interests. | - | 29,480 |
| Total shareholders' equity..................................................... | 590,630 | 549,410 |
| Total liabilities and shareholders' equity................................... | \$ 1,661,750 | \$ 1,300,780 |

## Consolidated Statement of Income

## (Unaudited, dollars in thousands, except for per share amounts)

|  | Three months ended December 31, |  |  |  | Twelve months ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014 |  | 2013 |  | 2014 |  | 2013 |  |
| Net sales. | \$ | 350,570 | \$ | 320,190 |  | 1,499,080 |  | 1,388,600 |
| Cost of sales. |  | $(269,040)$ |  | $(249,420)$ |  | (1,114,140) |  | $(1,037,540)$ |
| Gross profit. |  | 81,530 |  | 70,770 |  | 384,940 |  | 351,060 |
| Selling, general and administrative expenses. |  | $(61,910)$ |  | $(61,740)$ |  | $(255,880)$ |  | $(243,230)$ |
| Net gain (loss) on dispositions of property and equipment.......................... |  | $(4,020)$ |  | 1,420 |  | $(4,510)$ |  | 11,770 |
| Operating profit. |  | 15,600 |  | 10,450 |  | 124,550 |  | 119,600 |
| Other expense, net: |  |  |  |  |  |  |  |  |
| Interest expense. |  | $(4,750)$ |  | $(2,010)$ |  | $(15,020)$ |  | $(18,330)$ |
| Debt financing and extinguishment costs |  | $(3,360)$ |  | $(2,460)$ |  | $(3,360)$ |  | $(2,460)$ |
| Other expense, net. |  | $(1,350)$ |  | $(2,280)$ |  | $(6,570)$ |  | $(1,720)$ |
| Other expense, net |  | $(9,460)$ |  | $(6,750)$ |  | $(24,950)$ |  | $(22,510)$ |
| Income from continuing operations before income tax expense.................... |  | 6,140 |  | 3,700 |  | 99,600 |  | 97,090 |
| Income tax benefit (expense). |  | $(3,460)$ |  | 3,740 |  | $(32,870)$ |  | $(18,140)$ |
| Income from continuing operations. |  | 2,680 |  | 7,440 |  | 66,730 |  | 78,950 |
| Income (loss) from discontinued operations, net of income tax expense........ |  | $(1,210)$ |  | 840 |  | 2,550 |  | 1,120 |
| Net income. |  | 1,470 |  | 8,280 |  | 69,280 |  | 80,070 |
| Less: Net income attributable to noncontrolling interests........................... |  | - |  | 1,430 |  | 810 |  | 4,520 |
| Net income attributable to TriMas Corporation......................................... | \$ | 1,470 | \$ | 6,850 | \$ | 68,470 | \$ | 75,550 |
| Earnings (loss) per share attributable to TriMas Corporation - basic: |  |  |  |  |  |  |  |  |
| Continuing operations.. | \$ | \$ 0.06 | \$ | 0.13 | \$ | 1.47 | \$ | \$ 1.82 |
| Discontinued operations. |  | (0.03) |  | 0.02 |  | 0.06 |  | 0.03 |
| Net income per share.................................................................... | \$ | \$ 0.03 | \$ | 0.15 | \$ | 1.53 | \$ | \$ 1.85 |
| Weighted average common shares - basic |  | 44,938,675 |  | 44,698,948 |  | 4,881,925 |  | 40,926,257 |
| Earnings (loss) per share attributable to TriMas Corporation - diluted: |  |  |  |  |  |  |  |  |
| Continuing operations..................................................................... | \$ | \$ 0.06 | \$ | 0.13 | \$ | 1.46 | \$ | \$ 1.80 |
| Discontinued operations. |  | (0.03) |  | 0.02 |  | 0.05 |  | 0.03 |
| Net income per share................................................................... |  | \$ 0.03 | \$ | 0.15 | \$ | 1.51 | \$ | \$ 1.83 |
| Weighted average common shares - diluted |  | 45,384,460 |  | 45,159,205 |  | 5,269,409 |  | 41,395,706 |

## Consolidated Statement of Cash Flow

```
Cash Flows from Operating Activities:
    Net income...
Adjustments to reconcile net income to net cash provided by operating activities, net of
acquisition impact:
    Gain on dispositions of businesses and other assets..............................................................
    Bargain purchase gain
    Depreciation..
    Amortization of intangible assets
    Amortization of debt issue costs.
    Deferred income taxes.
    Non-cash compensation expense.
    Excess tax benefits from stock based compensation
    Debt financing and extinguishment costs..
    Increase in receivables,
    Increase in inventories
    (Increase) decrease in prepaid expenses and other assets
    increase in accounts payable and accrued liabilities.
    Other, net.
    Net cash provided by operating activities, net of acquisition impact..
Cash Flows from Investing Activities:
    Capital expenditures
```



```
    Net proceeds from disposition of businesses and other assets.
    Net cash used for investing activities.
Cash Flows from Financing Activities:
    Proceeds from sale of common stock in connection with the Company's equity offering, net
    of issuance costs
    Proceeds from borrowings on term loan facilitie
    Repayments of borrowings on term loan facilities
    Proceeds from borrowings on revolving credit and accounts receivable facilities.............................(180,810) (587,500)
    1,068,100 1,222,980
    Repayments of borrowings on revolving credit and accounts receivable facilities................... (993,090) (1,113,910)
    Debt financing fees.
    Distributions to noncontrolling interests
    Payment for noncontrolling interests.
    Proceeds from contingent consideration related to disposition of businesses.
    Shares surrendered upon vesting of options and restricted stock awards to cover tax
    obligations.
    Proceeds from exercise of stock options...
    Excess tax benefits from stock based compensation.
    Net cash provided by financing activities.
Cash and Cash Equivalents:
    Increase (decrease) for the period.
    At beginning of period.
    At end of period..
Supplemental disclosure of cash flow information:
    Cash paid for interest.
    Cash paid for taxes.
```


## Company and Business Segment Financial Information

## Packaging Net sales

Operating profit
Special Items to consider in evaluating operating profit:
Severance and business restructuring costs.
Release of historical translation adjustment related to the sale of Italian business
Excluding Special Items, operating profit would have been.
Energy
Net sales
Operating profit (loss)
Special ltems to consider in evaluating operating profit (loss): Severance and business restructuring costs.
Release of historical translation adjustment related to the closure of Brazilian manufacturing facility. Excluding Special Items, operating profit (loss) would have been.

Aerospace
Net sales........
Three months ended $2014 \quad 2013$ 2014 2013 $\$$
$\$$ $\begin{array}{lrrrrrrr}\$ & 80,710 & \$ & 78,220 & \$ & 337,710 & \$ & 313,220 \\ \$ & 18,180 & \$ & 18,220 & \$ & 77,850 & \$ & 83,770\end{array}$

| $\$$ | 2,220 | $\$$ | - | $\$$ | 2,840 | $\$$ | - |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | $(7,910)$ |



| $\$$ | 20,400 | $\$$ | 18,220 |
| :--- | :--- | :--- | :--- |

Twelve months ended December 31
$\qquad$ -77,850 \$
$\begin{array}{ccc}2,840 & \$ & (7,910) \\ 80,690 & \$ & \end{array}$
51,330 (3,
$\begin{array}{lccccrrr}\$ & 51,330 & \$ & 44,160 & \$ & 206,720 & \$ & 205,580 \\ \$ & (7,530) & \$ & (3,910) & \$ & (6,660) & \$ & 8,620\end{array}$
\$ 7,460 \$ - \$ 11,890 \$

| $\$$ | 7,460 | $\$$ | - | $\$$ | 11,890 | $\$$ |  |
| :--- | :--- | :--- | :---: | :---: | ---: | :---: | :--- |
| $\$$ | 1,270 | $\$$ | - | $\$$ | 1,270 | $\$$ |  |
| $\$$ | 1,200 | $\$$ | $(3,910)$ | $\$$ | 6,500 | $\$$ | 8,620 |

Special Items to consider in evaluating operating profit
Severance and business restructuring costs.

Engineered Components
Net sales..
Operating profit.
Cequent APEA
Net sales.
Operating profit (loss)


Special Items to consider in evaluating operating profit (loss)
Severance and business restructuring costs.
Excluding Special Items, operating profit (loss) would have been.....................................................................

## Cequent Americas

Net sales
Operating profit (loss)
Special Items to consider in evaluating operating profit (loss)
Severance and business restructuring costs
Excluding Special Items, operating profit (loss) would have been
Corporate Expenses
Operating loss.
Special Items to consider in evaluating operating loss:
Cequent spin-off transaction costs


## Total Company

Net sales...
Operating profit.
Total Special Items to consider in evaluating operating profit
Excluding Special Items, operating profit would have bee

## Additional Information Regarding Special Items Impacting Reported GAAP Financial Measures

(Unaudited, dollars in thousands, except for per share amounts)

|  | Three months ended December 31, |  |  |  | Twelve months ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014 |  | 2013 |  | 2014 |  | 2013 |  |
| Income from continuing operations, as reported.. | \$ | 2,680 | \$ | 7,440 | \$ | 66,730 | \$ | 78,950 |
| Less: Net income attributable to noncontrolling interests. |  | - |  | 1,430 |  | 810 |  | 4,520 |
| Income from continuing operations attributable to TriMas Corporation.. |  | 2,680 |  | 6,010 |  | 65,920 |  | 74,430 |
| After-tax impact of Special Items to consider in evaluating quality of income from continuing operations: |  |  |  |  |  |  |  |  |
| Release of historical translation adjustment related to the sale of Italian business and closure of Brazillian manufacturing facility ............. |  | 1,270 |  | - |  | 1,270 |  | $(7,910)$ |
| Severance and business restructuring costs.................................................................................................................... |  | 10,380 |  | 7,170 |  | 17,300 |  | 15,860 |
| Cequent spin-off related costs.................................................................................................................................. |  | 440 |  | - |  | 440 |  | - |
| Debt financing and extinguishment costs................................................................................................................... |  | 2,120 |  | 1,530 |  | 2,120 |  | 1,530 |
| Net gain on termination of interest rate swaps. |  | - |  | $(1,410)$ |  | - |  | $(1,410)$ |
| Tax restructuring. |  | - |  | - |  | - |  | 2,200 |
| Excluding Special Items, income from continuing operations attributable to TriMas Corporation would have been.................. | \$ | 16,890 | \$ | 13,300 | \$ | 87,050 | \$ | 84,700 |

Diluted earnings per share from continuing operations attributable to TriMas Corporation, as reported..

from con impact of from continuing operations.
Release of historical translation adjustment related to the sale of Italian business and closure of Brazillian manufacturing facility.
Severance and business restructuring costs..
Cequent spin-off related costs.
Debt financing and extinguishment costs.
Net gain termination of interest rate swaps.
Tax restructuring
Excluding Special Items, EPS from continuing operations would have been
Weighted-average shares outstanding for the three and twelve months ended December 31, 2014 and 2013. $\qquad$

| F | 0.03 |  | - |  | 0.03 |  | (0.19) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0.23 |  | 0.16 |  | 0.38 |  | 0.38 |
|  | 0.01 |  | - |  | 0.01 |  | - |
|  | 0.04 |  | 0.03 | - | 0.04 |  | 0.04 |
|  | - |  | (0.03) |  | - |  | (0.03) |
|  | - |  | - |  | - |  | 0.05 |
| \$ | 0.37 | \$ | 0.29 | \$ | 1.92 | \$ | 2.05 |
| 45,384,460 |  | 45,159,205 |  | 45,269,409 |  | 41,395,706 |  |



## Current Debt Structure

(Unaudited, dollars in thousands)

|  | $\begin{gathered} \text { December 31, } \\ 2014 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2013 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and Cash Equivalents............................ | \$ | 24,420 | \$ | 27,000 |
| Credit Agreement........................................ |  | 559,530 |  | 246,130 |
| Receivables facility and other. |  | 79,800 |  | 59,610 |
|  |  | 639,330 |  | 305,740 |
| Total Debt............................................. | \$ | 639,330 | \$ | 305,740 |
| Key Ratios: |  |  |  |  |
| Bank LTM EBITDA...................................... | \$ | 243,610 | \$ | 196,990 |
| Interest Coverage Ratio.................................. |  | 13.02 x |  | 11.08 x |
| Leverage Ratio........................................... |  | 2.71 x |  | 1.67 x |
| Bank Covenants: |  |  |  |  |
| Minimum Interest Coverage Ratio...................... |  | $3.00 \times$ |  | 3.00 x |
| Maximum Leverage Ratio.............................. |  | 3.50 x |  | 3.50 x |

As of December 31, 2014, TriMas had \$216.4 million of cash and available liquidity under its revolving credit and accounts receivable facilities.

## LTM Bank EBITDA as Defined in Credit Agreement

## (Unaudited, dollars in thousands)

Net income for the twelve months ended December 31, 2014 ..... \$ 69,280
Interest expense, net (as defined) ..... 15,900
Income tax expense ..... 34,340
Depreciation and amortization ..... 56,480
Non-cash compensation expense. ..... 7,440
Other non-cash expenses or losses ..... 13,240
Non-recurring expenses or costs in connection with acquisition integration ..... 7,320
Acquisition integration costs ..... 9,600
Debt extinguishment costs ..... 3,360
Permitted dispositions ..... 910
Permitted acquisitions ..... 23,980
Negative EBITDA from discontinued operations ..... 1,760
Bank EBITDA - LTM Ended December 31, $2014{ }^{(1)}$ ..... \$ 243,610
${ }^{(1)}$ As defined in the Credit Agreement dated October 16, 2013


[^0]:    (1) Excluding "Special Items" for each period which are provided in the Appendix.

[^1]:    Note: This guidance is reflective of a full year of TriMas Corporation as it operates today; if and when the proposed spin transaction of Cequent is completed, management will update guidance accordingly.

