# NTiMas 

First Quarter 2016 Earnings Presentation

April 28, 2016

## Forward-Looking Statement

## Forward-Looking Statement

Any "forward-looking" statements, within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, contained herein, including, but not limited to, those relating to the Company's business, financial condition or future results, involve risks and uncertainties, including, but not limited to, risks and uncertainties with respect to: the Company's leverage; liabilities imposed by the Company's debt instruments; market demand; competitive factors; supply constraints; material and energy costs; risks and uncertainties associated with intangible assets, including goodwill or other intangible asset impairment charges; technology factors; litigation; government and regulatory actions; the Company's accounting policies; future trends; general economic and currency conditions; various conditions specific to the Company's business and industry; the Company's ability to identify attractive acquisition candidates, successfully integrate acquired operations or realize the intended benefits of such acquisitions; the Company's ability to attain the Financial Improvement Plan targeted savings and free cash flow amounts; future prospects of the Company; and other risks that are detailed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2015. These risks and uncertainties may cause actual results to differ materially from those indicated by the forward-looking statements. All forward-looking statements made herein are based on information currently available, and the Company assumes no obligation to update any forward-looking statements.

## Non-GAAP Financial Measures

In this presentation, certain non-GAAP financial measures may be used. Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measure may be found at the end of this presentation or in the earnings releases available on the Company's website. Additional information is available at www.trimascorp.com under the "Investors" section.

## Agenda

- Opening Remarks
- Financial Highlights
- Segment Highlights
- Outlook and Summary
- Questions and Answers
- Appendix


## Opening Remarks

- First quarter sales of approximately $\$ 203$ million - external headwinds continued
- Organic initiatives and acquisition growth were more than offset by the impact of lower oil prices, lower aerospace distributor sales and unfavorable currency exchange
- Sequential sales improvement in three out of four segments
- Achieved Q1 EPS ${ }^{(1)}$ of $\$ 0.27$ - top of previously provided guidance range
- Margin improvement in Packaging and Engineered Components offset by declines in Aerospace and Energy, as compared to first quarter 2015
- Aerospace experienced short-term production and acquisition integration costs and inefficiencies
- Completed majority of the cost actions related to the $\$ 22$ million Financial Improvement Plan - helped mitigate impact of continued top-line pressure

[^0](1) Defined as diluted earnings per share from continuing operations, excluding "Special Items." "Special Items" are provided in the Appendix.

## External Headwinds and Tailwinds

## Headwinds

- Macroeconomic conditions
- Low industrial activity levels
- Interest rate environment
- Low oil and commodity prices
- Drilling and well completion activity
- Capex deferrals and reductions
- Resin and specialty steel prices
- Inventory reductions at distributors
- Large aerospace distributors
- Overall supply chain reductions
- Strength of U.S. dollar
- Translation and transaction impacts
- Exports in Engineered Components
- Imports more competitive


## Tailwinds

- Commercial aircraft build rates and backlog - expect slight increase in 2016, with greater growth in 2017
- Asia still growing, albeit at lower rates
- Uncertainty around China
- Consumer spend remains solid outpacing economic conditions


## Key Business Initiatives

- Packaging
- Build out global marketing and sales force to align with end markets and customers
- Add lower-cost capacity to support global customers and growth
- Accelerate new product development with technology center in Asia
- Aerospace
- Improve throughput and production efficiencies to increase sales and margins
- Achieve growth and cost synergies from acquisitions, including integration of new machined components facility
- Energy
- Hired Marc Roberts to lead business and drive improved performance
- Leverage benefits of business restructuring and capitalize on end market opportunities
- Engineered Components
- Expand long-term cylinder capacity to capitalize on North American market position
- Continue to "right size" the oil field engine and compressor business to reflect current market demand


## NTiMas

Financial Highlights

## First Quarter Summary

Unaudited, excluding Special Items ${ }^{(1)}$
(Dollars in millions, except per share amounts)

| (from continuing operations) | Q1 2016 | Q1 2015 | Variance |
| :--- | :---: | :---: | :---: |
| Revenue | $\$ 202.9$ | $\$ 224.1$ | $-9.5 \%$ |
| Operating profit | $\$ 21.8$ | $\$ 25.5$ | $-14.3 \%$ |
| Operating profit margin | $10.8 \%$ | $11.4 \%$ | -60 bps |
| Income | $\$ 12.4$ | $\$ 13.8$ | $-10.5 \%$ |
| Diluted EPS | $\$ 0.27$ | $\$ 0.31$ | $-12.9 \%$ |
| Free Cash Flow ${ }^{(2)}$ | $(\$ 5.9)$ | $(\$ 1.8)$ | $n / m$ |
| Total debt | $\$ 437.9$ | $\$ 663.8$ | $-34.0 \%$ |

- Q1 sales declined 9.5\% as compared to Q1 2015 - weakness in the oil-related and industrial end markets, and unfavorable currency exchange more than offset organic initiatives and the results of a recent acquisition
- Q1 operating profit dollars and margin percentage decreased as the impact of reduced sales and the related lower fixed cost absorption more than offset the positive impact of the Financial Improvement Plan, reductions in corporate expense and productivity initiatives
- Income and diluted EPS both decreased due to lower operating profit
- Total debt decreased as compared to Q1 2015 - used the cash distribution from Horizon Global in conjunction with the spin-off of the Cequent businesses to reduce outstanding borrowings


## Achieved EPS as planned, despite external top-Iine pressures and Aerospace inefficiencies.

[^1](2) Free Cash Flow is defined as Net Cash Provided by Operating Activities of Continuing Operations, excluding the cash impact of the Financial Improvement Plan,

## EPS ${ }^{(1)}$ Bridge from Q1 2015 to Q1 2016



- Significant year-over-year impact related to lower oil production activity and aerospace distributor inventory reductions
- Cost savings actions (including the Financial Improvement Plan) helping offset external headwinds
- Executing plan to remedy short-term production and integration inefficiencies in Aerospace
- Corporate spend reduced following the Cequent spin-off and in response to macroeconomic challenges

Offsetting the majority of the external headwinds; continue to execute on margin enhancement plans.
(1) Excludes the impact of "Special Items." For a detailed reconciliation, excluding "Special Items," please see the Appendix.

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## Segment Highlights

## Quarterly Commentary

- Sales increased slightly in the industrial, food \& beverage, and health, beauty \& home care end markets, partially offset by unfavorable currency exchange
- Profit increased due to the higher sales level and ongoing productivity initiatives, offsetting the continued investment in global capabilities
- Margin increased and remains in the middle of targeted range


## Strategies

- Building out global marketing and sales force to align with end markets and customers
- Continuing ramp-up of manufacturing capabilities in low-cost countries
- Developing world-class product development team and customer innovation center in India
- Implementing pipeline of productivity initiatives to fund growth while maintaining margins

|  |  | (Unaudited, dollars in millions) |  |
| :--- | ---: | ---: | ---: |
| Financial Snapshot | Q1 2016 | Q1 2015 | Variance |
| Sales | $\$ 80.1$ | $\$ 79.0$ | $1.5 \%$ |
| Operating profit ${ }^{(1)}$ | $\$ 18.3$ | $\$ 17.7$ | $3.7 \%$ |
| Operating profit margin $^{(1)}$ | $22.9 \%$ | $22.4 \%$ | 50 bps |



## Q1 2016 Segment Contribution

By Revenue


By Operating Profit ${ }^{(1)}$

(1) Operating profit excludes "Special Items" and corporate expense (in calculation of segment contribution). "Special Items" for each period are provided in the Appendix.

Positioning business for customer innovation and growth, while maintaining targeted margin levels.

## Aerospace

(Unaudited, dollars in millions)

## Quarterly Commentary

- Sales decreased due to lower demand from larger distribution customers, as well lower sales to OE customers due to production constraints
- Partially offset by the sales related to the acquisition of Parker Hannifin's machined components facility in Q4 2015
- Margin declined due to lower sales and related operating leverage, a less favorable product mix, and short-term production and acquisition integration costs and inefficiencies


## Strategies

- Executing plan to improve production efficiencies and address integration costs to enhance margins
- Upgrading ERP system applications across Aerospace platform
- Developing and qualifying new highly-engineered products; qualifying existing products for new applications or new customers
- Leveraging one aerospace platform to better serve customers and enhance margins

| Financial Snapshot | Q1 2016 | Q1 2015 | Variance |
| :--- | ---: | ---: | ---: |
| Sales | $\$ 40.5$ | $\$ 45.7$ | $-11.5 \%$ |
| Operating profit ${ }^{(1)}$ | $\$ 3.5$ | $\$ 8.9$ | $-60.2 \%$ |
| Operating profit margin $^{(1)}$ | $8.7 \%$ | $19.4 \%$ | -1070 bps |



## Q1 2016 Segment Contribution

By Revenue


By Operating Profit ${ }^{(1)}$

(1) Operating profit excludes "Special Items" and corporate expense (in calculation of segment contribution). "Special Items" for each period are provided in the Appendix.

## Quarterly Commentary

- Sales decreased due to reduced demand from upstream oil customers, lower sales from international branches that closed as part of the restructuring and the impact of unfavorable currency exchange
- Cost savings achieved due to the restructuring were more than offset by the impact of the reduced sales levels and the related lower fixed cost absorption


## Strategies

- Hired Marc Roberts as new president of Energy to drive operational execution and improve profitability
- Leveraging benefits of business restructuring and capitalize on end market opportunities
- Driving continued manufacturing and operational improvements across locations
- Increasing sales of higher-margin, specialty products

| Financial Snapshot | (Unaudited, dollars in millions) |  |  |
| :--- | ---: | ---: | ---: |
| Qales | $\$ 016$ | Q1 2015 | Variance |
| Operating profit ${ }^{(1)}$ | $\$ 44.8$ | $\$ 51.2$ | $-12.5 \%$ |
| Operating profit margin ${ }^{(1)}$ | $\$ 1.1$ | $\$ 1.8$ | $-38.4 \%$ |



## Q1 2016 Segment Contribution



By Operating Profit ${ }^{(1)}$

(1) Operating profit excludes "Special Items" and corporate expense (in calculation of segment contribution). "Special Items" for each period are provided in the Appendix.

## Engineered Components

TriMas
(Unaudited, dollars in millions)

## Quarterly Commentary

- Engine and compressor sales decreased nearly $60 \%$ as a result of lower oil prices - remained approximately breakeven by reducing cost structure
- Cylinder sales declined due to weaker industrial end markets and lower export sales due to stronger U.S. dollar
- Margin increased as a result of cost reductions and ongoing productivity initiatives


## Strategies

- Implemented cost reduction actions to mitigate top-line pressures and remain breakeven in engine business
- Adding incremental cylinder capabilities and longerterm capacity
- Expanding engine and compressor product lines to diversify and reduce end-market cyclicality

| Financial Snapshot | Q1 2016 | Q1 2015 | Variance |
| :--- | ---: | ---: | ---: |
| Sales | $\$ 37.5$ | $\$ 48.3$ | $-22.3 \%$ |
| Operating profit $^{(1)}$ | $\$ 5.7$ | $\$ 6.1$ | $-5.3 \%$ |
| Operating profit margin $^{(1)}$ | $15.3 \%$ | $12.5 \%$ | 280 bps |



## Q1 2016 Segment Contribution

By Revenue


By Operating Profit ${ }^{(1)}$


1) Operating profit excludes "Special Items" and corporate expense (in calculation of segment contribution). "Special Items" for each period are provided in the Appendix.

## Segment Performance Summary

Sales

|  | Q1 <br> 2016 | Q4 <br> 2015 | Q1 <br> 2015 | FY <br> 2015 |
| :--- | :---: | :---: | :---: | :---: |
| Packaging | $\$ 80.1$ | $\$ 77.8$ | $\$ 79.0$ | $\$ 334.3$ |
| Aerospace | $\$ 40.5$ | $\$ 42.1$ | $\$ 45.7$ | $\$ 176.5$ |
| Energy | $\$ 44.8$ | $\$ 40.5$ | $\$ 51.2$ | $\$ 193.4$ |
| Engineered <br> Components | $\$ 37.5$ | $\$ 32.3$ | $\$ 48.3$ | $\$ 159.8$ |

Operating Profit Margin ${ }^{(1)}$

|  | Q1 <br> $\mathbf{2 0 1 6}$ | Q4 <br> $\mathbf{2 0 1 5}$ | Q1 <br> $\mathbf{2 0 1 5}$ | FY <br> 2015 |
| :--- | :---: | :---: | :---: | :---: |
| Packaging | $22.9 \%$ | $25.0 \%$ | $22.4 \%$ | $24.0 \%$ |
| Aerospace | $8.7 \%$ | $16.1 \%$ | $19.4 \%$ | $18.1 \%$ |
| Energy | $2.4 \%$ | $-5.8 \%$ | $3.5 \%$ | $-0.8 \%$ |
| Engineered <br> Components | $15.3 \%$ | $15.2 \%$ | $12.5 \%$ | $13.6 \%$ |

## Cost savings actions being realized in a challenging top-line environment.

(1) Excludes the impact of "Special Items." For a detailed reconciliation, excluding "Special Items," please see the Appendix.

## NTiMas

## Outlook and Summary

# Updated FY 2016 Segment Assumptions 

|  | Sales Growth ${ }^{(1)}$ | Operating Profit Margin( ${ }^{(2)}$ | Full Year 2016 Commentary |
| :---: | :---: | :---: | :---: |
| Packaging | 4\% - 8\% | 22\% - $24 \%$ | - Organic growth driven primarily by new products and increased share in emerging markets <br> - Expected growth primarily in specialty dispensing products <br> - Continuous pipeline of productivity initiatives to fund growth while maintaining margins |
| Aerospace | 9\%-11\% | 16\%-18\% | - Short-term production and integration costs and inefficiencies have impacted Q1 sales and profitability - sales and margin expected to increase throughout the year <br> - Steady OE build rates and share gains expected to boost top-line <br> - Q4 2015 acquisition of Parker Hannifin facility will add to growth <br> - Major distributors expected to continue to reduce inventory levels |
| Energy | (10\%) - (15\%) | 3\%-6\% | - Sales impacted by reduced downstream channel spending and exiting lower margin business <br> - Improve margin level by continued restructuring of footprint and supply chain, cost-out actions and operational efficiencies |
| Engineered Components | (7\%) - (10\%) | 13\%-15\% | - Industrial market slowdown expected to continue to impact cylinder sales - sales expected to be relatively flat <br> - Maintain cylinder business margins through productivity initiatives <br> - Continue to mitigate engine-related top-line pressure to breakeven - entered Q1 2015 with backlog resulting in higher sales, as compared to expected Q1 2016 sales levels |

## Encouraging start to 2016 in three out of the four segments; decreased Aerospace margin assumption based on Q1 performance - executing plan to improve.

[^2]${ }^{(2)}$ Defined as operating profit margin, excluding "Special Items."

## 2016 Quarterly Earnings Expansion Drivers $\boldsymbol{N}$ TriMas

(As compared to Q1 2016)

- Packaging customers' planned new product launches
- Aerospace sales growth and improved profitability as a result of increased production throughput to meet OE demand levels
- Aerospace execution on integration and margin improvement plans
- Energy leverages restructuring benefits
- Partially offset by:
- An increase in corporate costs due to timing of planned third party spending and full impact of March 2016 equity grants
- The expected impact in Q4 of historically lower demand levels and related leverage in several businesses

Reaffirming Full Year Outlook<br>(as of 4/28/16)(1)

Sales Growth (2\%) - 2\%

$$
\begin{aligned}
& \text { Earnings Per } \\
& \text { Share, diluted }{ }^{(2)}
\end{aligned} \quad \$ 1.35-\$ 1.45
$$

Free Cash Flow ${ }^{(3)}$
$\$ 60$ - $\$ 70$ million

## Comments

- Continued global macroeconomic and industrial end market weakness
- Currency not expected to be a significant driver year-overyear - except strong USD dampens export sales and facilitates foreign import competition
- Organic growth driven by Packaging and Aerospace
- Expect $\sim 1 \%$ growth from existing acquisition
- Oil-related activity expected to remain weak, with energyfacing businesses' sales consistent with Q1 2016 levels
- Savings from Financial Improvement Plan expected to help mitigate impact of weak end markets
- Expect Aerospace margin pressures to be offset by other segments and lower corporate costs
- Productivity and margin programs drive EPS growth
- Leverage from the restructured Energy footprint expected to be muted by expected sales decline
- Managing working capital and capital expenditures consistent with environment, while still funding growth programs
- Target $\sim 100 \%$ of net income


## Reaffirming full year 2016 outlook.

[^3]
## Summary

- Mitigate impact of external headwinds via Financial Improvement Plan continue to evaluate end markets and costs
- Grow higher-margin Packaging and Aerospace platforms - continue to invest and leverage
- Focus on achieving Aerospace's near-term operational improvements and longerterm growth and profitability goals
- Drive improved profitability from restructured Energy business
- Improve cash flow conversion and ROIC
- Drive continuous productivity pipeline
- On-going evaluation of business portfolio mix


## NTiMas

Questions and Answers

## - TriMas

Appendix

## FY 2016 Outlook - Additional Assumptions $1 \times$ TriMas

| From Continuing Operations | Reaffirming Full Year Outlook (as of 4/28/16(1)) | Comments |
| :---: | :---: | :---: |
| Interest Expense | \$14-\$16 million | - Effective July 1,2016 , interest expense on the majority of variable-rate debt in the Credit Agreement fixed via interest rate swap agreements (through 2020) <br> - Impact of higher interest rates expected to more than offset interest savings from debt reduction <br> - Debt reduction remains a priority |
| Capital Expenditures | $\begin{gathered} 4 \%-5 \% \\ \text { of sales } \end{gathered}$ | - Continuing to invest in Packaging and Aerospace for top-line growth and margin expansion <br> - Planning additional low-cost country capacity in Packaging to serve global customers <br> - Expanding capacity of cylinder business to capitalize on North American market position |
| Tax Rate | 31\%-33\% | - Income more heavily weighted toward United States based on planned income mix and due to restructuring actions within the Energy segment |
| Corporate Expense - <br> - Cash Costs <br> - Stock Compensation | $\begin{aligned} & \$ 25-\$ 27 \text { million } \\ & \$ 10 \text { million } \end{aligned}$ | - Expected annual run rate of cash spend reduced following the Cequent spin-off in June 2015 <br> - Lower attainment of performance-based equity awards resulted in lower stock compensation expense in 2014 and 2015 <br> - Target awards and metrics reset following the spin-off <br> - Includes long term incentive compensation for all of TriMas |

[^4]
## Condensed Consolidated Balance Sheet



## Consolidated Statement of Operations

| Three months ended March 31, |  |
| :---: | :---: |
| 2016 | 2015 |
| $\begin{array}{rr} \hline \$ 202,880 \\ (146,960) \\ \hline \end{array}$ | $\begin{array}{cc} \hline \$ & 224,130 \\ & (161,210) \\ \hline \end{array}$ |
| $\begin{gathered} 55,920 \\ (39,470) \end{gathered}$ | $\begin{gathered} \hline 62,920 \\ (39,900) \end{gathered}$ |
| 16,450 | 23,020 |
| $(3,440)$ | $(3,450)$ |
| (60) | $(1,320)$ |
| $(3,500)$ | $(4,770)$ |
| 12,950 | 18,250 |
| $(4,650)$ | $(6,310)$ |
| 8,300 | 11,940 |
| - | 2,040 |
| 8,300 | 13,980 |

## Earnings per share - basic:

Continuing operations


Earnings per share - diluted:

| Continuing operations. | \$ | 0.18 | \$ | 0.26 |
| :---: | :---: | :---: | :---: | :---: |
| Discontinued operations. |  | - |  | 0.05 |
| Net income per share. | \$ | 0.18 | \$ | 0.31 |
| Weighted average common shares - diluted |  | 4,816 |  | 0,843 |

## Consolidated Statement of Cash Flow

(Unaudited, dollars in thousands)

| Cash Flows from Operating Activities: | 2016 |  | 2015 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Net income. | \$ | 8,300 | \$ | 13,980 |
| Income from discontinued operations. |  | - |  | 2,040 |
| Income from continuing operations. |  | 8,300 |  | 11,940 |
| Adjustments to reconcile net income to net cash used for operating activities: |  |  |  |  |
| Loss on dispositions of property and equipment. |  | 590 |  | 100 |
| Depreciation. |  | 5,940 |  | 5,080 |
| Amortization of intangible assets. |  | 5,100 |  | 5,360 |
| Amortization of debt issue costs. |  | 340 |  | 510 |
| Deferred income taxes. |  | (20) |  | 280 |
| Non-cash compensation expense. |  | 1,970 |  | 1,980 |
| Tax effect from stock based compensation. |  | 620 |  | (200) |
| Increase in receivables. |  | $(11,210)$ |  | $(7,310)$ |
| (Increase) decrease in inventories. |  | 330 |  | $(1,930)$ |
| (Increase) decrease in prepaid expenses and other assets. |  | 7,700 |  | $(2,280)$ |
| Decrease in accounts payable and accrued liabilities. |  | $(23,660)$ |  | $(7,980)$ |
| Other, net. |  | 660 |  | $(1,690)$ |
| Net cash provided by (used for) operating activities of continuing operations. |  | $(3,340)$ |  | 3,860 |
| Net cash used for operating activities of discontinued operations. |  | - |  | $(27,130)$ |
| Net cash used for operating activities. |  | $(3,340)$ |  | $(23,270)$ |
| Cash Flows from Investing Activities: |  |  |  |  |
| Capital expenditures. |  | $(5,980)$ |  | $(5,690)$ |
| Net proceeds from disposition of property and equipment. |  | 120 |  | 520 |
| Net cash used for investing activities of continuing operations. |  | $(5,860)$ |  | $(5,170)$ |
| Net cash used for investing activities of discontinued operations. |  | - |  | $(2,200)$ |
| Net cash used for investing activities. |  | $(5,860)$ |  | $(7,370)$ |
| Cash Flows from Financing Activities: |  |  |  |  |
| Repayments of borrowings on term loan facilities................................................................ |  | $(3,470)$ |  | $(5,860)$ |
| Proceeds from borrowings on revolving credit and accounts receivable facilities. |  | 117,130 |  | 289,440 |
| Repayments of borrowings on revolving credit and accounts receivable facilities.. |  | $(97,220)$ |  | $(245,880)$ |
| Payments for deferred purchase price. |  | - |  | $(5,400)$ |
| Shares surrendered upon vesting of options and restricted stock awards to cover tax obligations. |  | (650) |  | $(2,560)$ |
| Proceeds from exercise of stock options. |  | - |  | 430 |
| Tax effect from stock based compensation. |  | (620) |  | 200 |
| Net cash provided by financing activities of continuing operations. |  | 15,170 |  | 30,370 |
| Net cash used for financing activities of discontinued operations. |  | - |  | (420) |
| Net cash provided by financing activities. |  | 15,170 |  | 29,950 |
| Cash and Cash Equivalents: |  |  |  |  |
| Net increase (decrease) for the period. |  | 5,970 |  | (690) |
| At beginning of period. |  | 19,450 |  | 24,420 |
| At end of period. | \$ | 25,420 | \$ | 23,730 |
| Supplemental disclosure of cash flow information: |  |  |  |  |
| Cash paid for interest. | \$ | 2,980 | \$ | 4,710 |
| Cash paid for taxes.. | \$ | 1,780 | \$ | 8,340 |

## Company and Business Segment Financial Information

(Unaudited, dollars in thousands, from continuing operations)

|  |  | 2016 |  | 2015 |
| :---: | :---: | :---: | :---: | :---: |
| Packaging |  |  |  |  |
| Net sales. | \$ | 80,110 | \$ | 78,960 |
| Operating profit. | \$ | 17,840 | \$ | 17,510 |
| Special Items to consider in evaluating operating profit: |  |  |  |  |
| Severance and business restructuring costs.. | \$ | 470 | \$ | 150 |
| Excluding Special Items, operating profit would have been. | \$ | 18,310 | \$ | 17,660 |
| Aerospace |  |  |  |  |
| Net sales.. | \$ | 40,500 | \$ | 45,740 |
| Operating profit. | \$ | 3,460 | \$ | 8,080 |
| Special Items to consider in evaluating operating profit: |  |  |  |  |
| Severance and business restructuring costs. | \$ | 70 | \$ | 790 |
| Excluding Special Items, operating profit would have been. | \$ | 3,530 | \$ | 8,870 |
| Energy |  |  |  |  |
| Net sales. | \$ | 44,750 | \$ | 51,160 |
| Operating profit (loss).. | \$ | $(3,610)$ | \$ | 340 |
| Special Items to consider in evaluating operating profit: |  |  |  |  |
| Severance and business restructuring costs. | \$ | 4,700 | \$ | 1,430 |
| Excluding Special Items, operating profit would have been. | \$ | 1,090 | \$ | 1,770 |
| Engineered Components |  |  |  |  |
| Net sales.. | \$ | 37,520 | \$ | 48,270 |
| Operating profit. | \$ | 5,580 | \$ | 5,970 |
| Special Items to consider in evaluating operating profit: |  |  |  |  |
| Severance and business restructuring costs. | \$ | 150 | \$ | 80 |
| Excluding Special Items, operating profit would have been. | \$ | 5,730 | \$ | 6,050 |
| Corporate expenses |  |  |  |  |
| Operating loss... | \$ | $(6,820)$ | \$ | $(8,880)$ |
| Total Continuing Operations |  |  |  |  |
| Net sales.. | \$ | 202,880 | \$ | 224,130 |
| Operating profit... | \$ | 16,450 | \$ | 23,020 |
| Total Special ltems to consider in evaluating operating profit. | \$ | 5,390 | \$ | 2,450 |
| Excluding Special Items, operating profit would have been. | \$ | 21,840 | \$ | 25,470 |

## Additional Information Regarding Special Items Impacting Reported GAAP Financial Measures

|  |  | Three months ended <br> March 31, |
| :--- | :--- | :--- |

## Current Debt Structure

(Unaudited, dollars in thousands)

|  | $\begin{gathered} \text { March 31, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2015 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and Cash Equivalents........................... | \$ | 25,420 | \$ | 19,450 |
| Credit Agreement. |  | 389,330 |  | 371,820 |
| Receivables facility and other. |  | 54,230 |  | 53,860 |
| Debt issuance costs |  | $(5,710)$ |  | $(6,050)$ |
| Total Debt............................................. |  | 437,850 |  | 419,630 |
| Key Ratios: |  |  |  |  |
| Bank LTM EBITDA...................................... | \$ | 147,660 | \$ | 154,180 |
| Interest Coverage Ratio. |  | 12.16 x |  | 12.77 x |
| Leverage Ratio........................................... |  | 3.05 x |  | 2.80 x |
| Bank Covenants: |  |  |  |  |
| Minimum Interest Coverage Ratio...................... |  | 3.00 x |  | 3.00 x |
| Maximum Leverage Ratio... |  | 3.50 x |  | 3.50 x |

As of March 31, 2016, TriMas had \$92.2 million of cash and available liquidity under its revolving credit and accounts receivable facilities.

## LTM Bank EBITDA as Defined in Credit Agreement

(Unaudited, dollars in thousands)

| Net loss for the twelve months ended March 31, 2016.......................................................... | \$ | $(39,080)$ |
| :---: | :---: | :---: |
| Interest expense.. |  | 14,050 |
| Income tax expense. |  | 4,880 |
| Depreciation and amortization. |  | 44,140 |
| Extraordinary non-cash charges. |  | 75,680 |
| Non-cash compensation expense. |  | 6,330 |
| Other non-cash expenses or losses. |  | 16,010 |
| Non-recurring expenses or costs relating to cost saving projects |  | 15,000 |
| Acquisition integration costs. |  | 1,900 |
| Debt financing and extinguishment costs. |  | 1,970 |
| Permitted dispositions................................................................................................. |  | 6,780 |
|  | \$ | 147,660 |

${ }^{(1)}$ As defined in the Credit Agreement dated June 30, 2015.


[^0]:    Overall earnings in quarter as expected; encouraged by results in three out of four segments, as well as reduced corporate costs.

[^1]:    (1) "Special Items" for each period are provided in the Appendix.

[^2]:    ${ }^{(1)} 2016$ revenue growth versus 2015.

[^3]:    ${ }^{(1)}$ Original guidance provided on 2/25/16.
    ${ }^{(2)}$ Defined as diluted earnings per share from continuing operations, excluding "Special Items."
    ${ }^{(3)}$ Free Cash Flow is defined as Net Cash Provided by Operating Activities of Continuing Operations, excluding the cash impact of "Special Items," less Capital Expenditures.

[^4]:    ${ }^{(1)}$ Original guidance provided on 2/25/16.

