## TriMas

Fourth Quarter 2017 Earnings Presentation
February 27, 2018

## Forward-Looking Statement

Any "forward-looking" statements, within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, contained herein, including those relating to the Company's business, financial condition or future results, involve risks and uncertainties with respect to, including, but not limited to: general economic and currency conditions; material and energy costs; risks and uncertainties associated with intangible assets, including goodwill or other intangible asset impairment charges; competitive factors; future trends; the Company's ability to realize its business strategies; the Company's ability to identify attractive acquisition candidates, successfully integrate acquired operations or realize the intended benefits of such acquisitions; the performance of subcontractors and suppliers; supply constraints; market demand; technology factors; intellectual property factors; litigation; government and regulatory actions; the Company's leverage; liabilities imposed by debt instruments; labor disputes; changes to fiscal and tax policies; contingent liabilities relating to acquisition activities; information technology factors; the disruption of operations from catastrophic or extraordinary events, including natural disasters; the potential impact of Brexit; tax considerations relating to the Cequent spin-off; the Company's future prospects; and other risks that are detailed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2017. These risks and uncertainties may cause actual results to differ materially from those indicated by the forward-looking statements. All forward-looking statements made herein are based on information currently available, and the Company assumes no obligation to update any forward-looking statements.

## Non-GAAP Financial Measures

In this presentation, certain non-GAAP financial measures may be used. Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measure may be found in the Appendix at the end of this presentation or in the earnings releases available on the Company's website. Additional information is available at www.trimascorp.com under the "Investors" section.

Please see the Appendix for details regarding certain costs, expenses and other amounts or charges, collectively described as "Special Items," that are included in the determination of net income, earnings per share and/or cash flows from operating activities under GAAP, but that management believes should be separately considered when evaluating the quality of the Company's core operating results, given they may not reflect the ongoing activities of the business. Management believes that presenting these non-GAAP financial measures, on an after Special Items basis, provides useful information to investors by helping them identify underlying trends in the Company's businesses and facilitating comparisons of performance with prior and future periods. These non-GAAP financial measures should be considered in addition to, and not as a replacement for or superior to, the comparable GAAP financial measures.

- Performance Review \& Highlights
- Segment Performance \& Outlook
- 2018 Guidance
- Q\&A

Presenters Include:

- Thomas Amato, President and Chief Executive Officer
- Robert Zalupski, Chief Financial Officer
- Sherry Lauderback, Vice President, Investor Relations


## TriMas

Performance Review \& Highlights

| Excludes Special Items | Q4 2017 | Q4 2016 | Change |
| :--- | :---: | :---: | :---: |
| Net Sales | $\$ 195.2$ | $\$ 185.5$ | $5.2 \%$ |
| Operating Profit | $\$ 23.4$ | $\$ 19.0$ | $22.7 \%$ |
| $\quad$ Operating Profit Margin | $12.0 \%$ | $10.3 \%$ | 170 bps |
| Net Income | $\$ 14.5$ | $\$ 13.6$ | $6.6 \%$ |
| Diluted Earnings Per Share | $\$ 0.31$ | $\$ 0.30$ | $3.3 \%$ |

- Increased net sales $5.2 \%$ with sales growth in three of our four segments
- Increased operating profit $22.7 \%$ and widened margin by 170 basis points
- Increased net income 6.6\% and EPS 3.3\%


## Solid fourth quarter results.

|  | Q4 2017 | Q4 2016 | Change |
| :--- | :---: | :---: | :---: |
| Total Debt | $\$ 303.1$ | $\$ 374.7$ | $(\$ 71.6)$ |
| Less: Cash | $\$ 27.6$ | $\$ 20.7$ | $\$ 6.9$ |
| Net Debt | $\$ 275.5$ | $\$ 353.9$ | $(\$ 78.4)$ |
| Free Cash Flow |  |  |  |
| LTM Adjusted EBITDA $^{(2)}$ | $\$ 36.7$ | $\$ 33.2$ | $\$ 3.5$ |
| Leverage Ratio $^{(3)}$ | $1.9 x$ | $\$ 145.7$ | $\$ 9.1$ |

- Reduced Net Debt by $\$ 78.4$ million to $\$ 275.5$ million
- Increased LTM Adjusted EBITDA ${ }^{(2)}$ by $6.2 \%$ to $\$ 154.8$ million
- Reduced leverage ratio ${ }^{(3)}$ by 0.7 turns to $1.9 x$
- Ended 2017 with ample cash and liquidity of $\$ 359.7$ million


## Excellent cash conversion is a key component of TriMas Strategy.

Note: Please see the Appendix for a detailed reconciliation to GAAP results. Unaudited, dollars in millions.
(1) Free Cash Flow is defined as Net Cash Provided by/(Used for) Operating Activities, excluding the cash impact of Special Items, less capital expenditures.
(2) Adjusted EBITDA is defined as net income (loss) plus expense (benefit) for interest, taxes, depreciation, amortization and non-cash stock compensation, all adjusted for the impact of Special Items.
(3) As defined in the Company's current and former Credit Agreements.

| Excludes Special Items | FY 2017 | FY 2016 | Change |
| :--- | :---: | :---: | :---: |
| Net Sales | $\$ 817.7$ | $\$ 794.0$ | $3.0 \%$ |
| Operating Profit | $\$ 106.3$ | $\$ 94.7$ | $12.3 \%$ |
| Operating Profit Margin | $13.0 \%$ | $11.9 \%$ | 110 bps |
| Net Income | $\$ 64.4$ | $\$ 57.7$ | $11.5 \%$ |
| Diluted Earnings Per Share | $\$ 1.40$ | $\$ 1.26$ | $11.1 \%$ |
| Free Cash Flow ${ }^{(1)}$ | $\$ 100.2$ | $\$ 72.8$ | $37.8 \%$ |
| Capital Expenditures | $\$ 36.8$ | $\$ 31.3$ | $17.5 \%$ |

- Increased net sales $3.0 \%$ with higher sales in all four segments
- Increased operating profit \$11.7 million, and widened margin by 110 basis points
- Increased EPS 11.1\% to \$1.40
- Record Free Cash Flow ${ }^{(1)}$ conversion of $156 \%$ of net income

Achieved 2017 sales and EPS guidance; exceeded cash flow guidance.

## TriMas Strategy

TriMas unleashes value across our multi-industry businesses through our core strategies of...


## 2017 Notable Accomplishments

| TriMas Segments | Enterprise-wide |
| :--- | :--- |
| Packaging: Commercializing several new lotion pumps and <br> trigger sprayers for e-Commerce applications | Consolidated, closed or relocated 13 facilities |
| Packaging: Added North American capacity by launching a <br> new injection molding and assembly plant | Streamlined annual incentive plans and improved alignment <br> with shareholders |
| Aerospace: Improved fastener manufacturing efficiencies <br> and on-time delivery | Introduced TriMas Talent Development Framework to drive <br> future success |
| Aerospace: Received Supply Chain \& Quality Improvement <br> Award from Airbus | Completed major refinancing, extending maturities to 2025 <br> at a favorable fixed interest rate |
| Engineered Components: Received extension of anti- <br> dumping protection for DOT steel cylinders | Achieved 2017 plan, reducing net debt to \$276M, and <br> increasing EPS to \$1.40 |



The TriMas Business Model (TBM) is the standardized set of processes we use to drive results across our multi-industry company.

Our proprietary TriMas Business Model is providing tangible results.

Key Production Capacity Investments

## Packaging

New Plant in San Miguel de Allende, Mexico

## rieke



- Incremental capacity for Latin American and U.S. markets
- Initial products include dispensers, caps and closures for food \& beverage and health, beauty \& home care end markets


## Engineered Components

Forging Line in Longview, Texas


- Adds forge capacity for steel cylinders
- Purchased used equipment and rebuilt to Norris' standards

Investing for the future.

## TriMas

Segment Performance \& Outlook

## Segment Performance Summary

## Fourth Quarter 2017



Segment Operating Profit Margin, excluding Special Items


## Full Year 2017



Segment Operating Profit Margin, excluding Special Items


Solid fourth quarter and full year 2017 performance.

## Segment Performance \& Outlook

| Packaging Segment |  |  |
| :--- | :---: | :---: |
| Excludes Special Items | Q4 2017 | Q4 2016 |
| Net Sales | $\$ 85.3$ | $\$ 82.8$ |
| Operating Profit | $\$ 18.9$ | $\$ 20.4$ |
| $\quad$ Operating Margin | $22.2 \%$ | $24.6 \%$ |
| Note: Intangible Amortization Expense | $\$ 2.3$ | $\$ 2.5$ |
| $\quad$ Intangible Amortization Expense as \% of Sales | $2.7 \%$ | $3.0 \%$ |

## Quarterly Comments

- Sales increased due to higher levels of industrial product sales and continued growth in Asian markets
- Operating profit margin remained solid and on-plan for full year; quarterly results impacted by Mexican plant ramp-up
- Entering 2018 with robust quoting activity


## 2018 Outlook

- Sales growth of $\sim 3 \%$ with operating profit margins in the 22\%-24\% range
- New programs expected to gain traction
- Investing in capacity and technical/sales resources to drive future growth


## Aerospace Segment

| Excludes Special Items | Q4 2017 | Q4 2016 |
| :--- | :---: | :---: |
| Net Sales | $\$ 42.8$ | $\$ 42.9$ |
| Operating Profit | $\$ 6.5$ | $\$ 1.3$ |
| $\quad$ Operating Margin | $15.2 \%$ | $3.1 \%$ |
| Note: Intangible Amortization Expense | $\$ 2.2$ | $\$ 2.2$ |
| Intangible Amortization Expense as \% of Sales | $5.0 \%$ | $5.0 \%$ |

## Quarterly Comments

- Sales relatively flat as Q4 2016 included significant reduction in past dues - achieved full year sales growth of 5.4\%
- Operating profit and related margin increases were impacted by operational performance improvement actions
- Continued focus on cross-selling and additional customer product qualifications


## 2018 Outlook

- Sales growth of ~ 2\%, offsetting the impact of exiting \$3-\$4 million of less profitable business and reduced level of past due sales
- Improved performance of machined components operation
- Margins expected to improve to $15 \%-17 \%$, after consideration of amortization expense of $5 \%$ of sales



## Segment Performance \& Outlook

## Engineered Components Segment

| Excludes Special Items | Q4 2017 | Q4 2016 |
| :--- | :---: | :---: |
| Net Sales | $\$ 30.4$ | $\$ 23.8$ |
| Operating Profit | $\$ 3.3$ | $\$ 2.8$ |
| $\quad$ Operating Margin | $11.0 \%$ | $11.8 \%$ |
| Note: Intangible Amortization Expense | $\$ 0.1$ | $\$ 0.1$ |
| $\quad$ Intangible Amortization Expense as \% of Sales | $0.4 \%$ | $0.6 \%$ |

## Quarterly Comments

- Sales increased due to higher demand levels for mid-sized cylinders, and increased levels of oil and gas well completions
- Margins were impacted by higher steel costs and less favorable product mix
- Continued realignment in the Arrow business to drive further performance improvements


## Energy Segment

| Excludes Special Items | Q4 2017 | Q4 2016 |
| :--- | :---: | :---: |
| Net Sales | $\$ 36.7$ | $\$ 36.1$ |
| Operating Profit | $\$ 1.1$ | $\$ 1.0$ |
| $\quad$ Operating Margin | $3.0 \%$ | $2.7 \%$ |
| Note: Intangible Amortization Expense | $\$ 0.4$ | $\$ 0.4$ |
| Intangible Amortization Expense as \% of Sales | $1.1 \%$ | $1.0 \%$ |

## Quarterly Comments

- Sales increased slightly despite delays in turnarounds in Gulf Coast locations
- Continued performance improvements were tempered by higher production costs and less favorable product sales mix following Hurricane Harvey
- Continued realignment actions including the closure of a plant in India


## 2018 Outlook for Specialty Products Segment

- Achieve sales growth in Specialty Products of $\sim 5 \%$, while improving margins to 10\%-12\%
- Positioned to capitalize on recovering industrial/energy end markets
- Leverage realignment actions and anticipated higher sales



## TriMas

2018 Guidance

## U.S. Tax Reform Impact

- Our Q4 income tax expense includes one-time discrete charges of $\$ 12.7$ million, or $\$ 0.28$ per share, related to:
- deemed repatriation of unremitted foreign earnings
- the remeasurement of U.S. deferred tax assets
- Reduction in U.S. corporate income tax rate from $35 \%$ to $21 \%$ will reduce TriMas' effective tax rate to $22 \%$ - $24 \%$

3 Approach on Legacy Costs

- TriMas incurs annual expenses related to nonoperating costs which are managed by our corporate staff
- TriMas will report these expenses prospectively in Corporate expenses

Streamlined Reporting Segments


- Opportunities to more efficiently manage and leverage resources


## Non-Cash Amortized Intangible Expenses

- TriMas reports ~ $\$ 20$ million of annual acquisition-related non cash intangible amortization expense
- TriMas will highlight this expense prospectively, given its concentration in two of three reporting segments


## Full Year 2018 Guidance

As of $2 / 27 / 18$

## TriMas 2018 Guidance

- Organic Sales Growth... ~ $3 \%$
- Earnings Per Share, diluted...
\$1.60-\$1.75
- Effective tax rate: 22\%-24\%
- Interest expense: ~ $\$ 14$ million
- Free Cash Flow ${ }^{(1)}$... $>120 \%$ of Net Income
_ Capital expenditures: $3.0 \%-3.5 \%$ of sales
- Enterprise-wide Expenses:
- Corporate cash expenses: ~ \$20 million
- Non-cash stock compensation: ~ $\$ 6$ million
- Legacy costs: ~ \$5 million

EPS range midpoint represents a year-over-year increase of nearly 20\%.

- Commitment to operational excellence and continuous improvement
- Leverage the TriMas Business Model across our multi-industry businesses
- Accelerate organic sales growth, complemented by disciplined bolt-on acquisitions
- Provide innovative product solutions to our customers
- Disciplined capital allocation
- Invest in our higher-return products and end-markets
- Continued strong cash flow dynamics complemented by our capital-light investment model
- Leverage our excellent cash conversion profile to drive value for our shareholders

Strategies in place to enhance shareholder value.

## NTiMas

## Capital Allocation Priorities

1
Reinvest in our businesses

2
Reduce net debt with a long-term target leverage ratio below 2.0x

Evaluate bolt-on acquisitions to augment TriMas' highest value proposition segments

4

Consider share repurchases and/or dividends

Utilize excellent cash flow to unleash opportunities to create additional shareholder value.

## TriMas

Questions \& Answers

## TriMas

Appendix

## Condensed Consolidated Balance Sheet

|  | $\begin{gathered} \text { December 31, } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2016 \end{gathered}$ |
| :---: | :---: | :---: |
| (unaudited) |  |  |
| Assets |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$ 27,580 | \$ 20,710 |
| Receivables, net | 112,220 | 111,570 |
| Inventories | 155,350 | 160,460 |
| Prepaid expenses and other current assets | 16,120 | 16,060 |
| Total current assets | 311,270 | 308,800 |
| Property and equipment, net | 190,250 | 179,160 |
| Goodwill | 319,390 | 315,080 |
| Other intangibles, net | 194,220 | 213,920 |
| Deferred income taxes | 9,100 | 26,290 |
| Other assets | 8,970 | 8,400 |
| Total assets | \$ 1,033,200 | \$ 1,051,650 |


| Liabilities and Shareholders' Equity |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Current liabilities: |  |  |  |  |
| Current maturities, long-term debt | $\$$ | - | $\$$ | 13,810 |
| Accounts payable | 72,410 |  | 72,270 |  |
| Accrued liabilities | 49,470 |  | 47,190 |  |
| Total current liabilities | 121,880 |  | 133,270 |  |
| Long-term debt, net | 303,080 |  | 360,840 |  |
| Deferred income taxes | 5,650 |  | 5,910 |  |
| Other long-term liabilities | 58,570 |  | 51,910 |  |
| Total liabilities | 489,180 |  | 551,930 |  |
| Total shareholders' equity | 544,020 |  | 499,720 |  |
| Total liabilities and shareholders' equity | $\$ 1,033,200$ |  | $\$ 1,051,650$ |  |

## Consolidated Statement of Operations

|  | Three months ended December 31, |  |  |  | Twelve months ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Net sales | \$ | 195,210 | \$ | 185,530 | \$ | 817,740 | \$ | 794,020 |
| Cost of sales |  | $(146,070)$ |  | $(146,100)$ |  | $(598,600)$ |  | $(583,540)$ |
| Gross profit |  | 49,140 |  | 39,430 |  | 219,140 |  | 210,480 |
| Selling, general and administrative expenses |  | $(32,900)$ |  | $(36,910)$ |  | $(129,570)$ |  | $(153,710)$ |
| Net gain (loss) on dispositions of assets |  | 2,140 |  | (520) |  | $(1,080)$ |  | $(1,870)$ |
| Impairment of goodwill and indefinite-lived intangible assets |  | - |  | $(98,900)$ |  | - |  | $(98,900)$ |
| Operating profit (loss) |  | 18,380 |  | $(96,900)$ |  | 88,490 |  | $(44,000)$ |
| Other expense, net: |  |  |  |  |  |  |  |  |
| Interest expense |  | $(4,040)$ |  | $(3,490)$ |  | $(14,400)$ |  | $(13,720)$ |
| Debt financing and related expenses |  | - |  | - |  | $(6,640)$ |  | - |
| Other expense, net |  | (460) |  | (380) |  | $(1,240)$ |  | (510) |
| Other expense, net |  | $(4,500)$ |  | $(3,870)$ |  | $(22,280)$ |  | $(14,230)$ |
|  |  |  |  |  |  |  |  |  |
| Income (loss) before income tax expense |  | 13,880 |  | $(100,770)$ |  | 66,210 |  | $(58,230)$ |
| Income tax benefit (expense) |  | $(17,890)$ |  | 33,410 |  | $(35,250)$ |  | 18,430 |
| Net income (loss) | \$ | $\underline{(4,010)}$ | \$ | $\underline{(67,360)}$ | \$ | 30,960 | \$ | $\underline{(39,800)}$ |
|  |  |  |  |  |  |  |  |  |
| Earnings (loss) per share - basic: |  |  |  |  |  |  |  |  |
| Net income (loss) per share | \$ | (0.09) | \$ | (1.48) | \$ | 0.68 | \$ | (0.88) |
| Weighted average common shares - basic |  | 45,721,160 |  | 45,484,485 |  | 45,682,627 |  | 45,407,316 |
|  |  |  |  |  |  |  |  |  |
| Earnings (loss) per share - diluted: |  |  |  |  |  |  |  |  |
| Net income (loss) per share | \$ | (0.09) | \$ | (1.48) | \$ | 0.67 | \$ | (0.88) |
| Weighted average common shares - diluted |  | 45,721,160 |  | 45,484,485 |  | 45,990,252 |  | 45,407,316 |

## Consolidated Statement of Cash Flow

|  | Year ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |
| Cash Flows from Operating Activities: |  |  |  |  |
| Net income (loss) | \$ | 30,960 | \$ | $(39,800)$ |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |  |  |  |  |
| Impairment of goodwill and indefinite-lived intangible assets |  |  |  | 98,900 |
| Loss on dispositions of assets |  | 1,080 |  | 1,870 |
| Depreciation |  | 26,950 |  | 24,390 |
| Amortization of intangible assets |  | 19,920 |  | 20,470 |
| Amortization of debt issue costs |  | 1,320 |  | 1,370 |
| Deferred income taxes |  | 15,260 |  | $(32,160)$ |
| Non-cash compensation expense |  | 6,780 |  | 6,940 |
| Tax effect from stock based compensation |  | - |  | (640) |
| Debt financing and related expenses |  | 6,640 |  | - |
| Decrease in receivables |  | 1,220 |  | 7,990 |
| Decrease in inventories |  | 4,350 |  | 5,180 |
| (Increase) decrease in prepaid expenses and other assets |  | (310) |  | 2,550 |
| Increase (decrease) in accounts payable and accrued liabilities |  | 3,640 |  | $(18,120)$ |
| Other operating activities |  | 2,250 |  | 1,530 |
| Net cash provided by operating activities |  | 120,060 |  | 80,470 |
|  |  |  |  |  |
| Cash Flows from Investing Activities: |  |  |  |  |
| Capital expenditures |  | $(36,800)$ |  | $(31,330)$ |
| Net proceeds from disposition of property and equipment |  | 4,450 |  | 220 |
| Net cash used for investing activities |  | $(32,350)$ |  | $(31,110)$ |
|  |  |  |  |  |
| Cash Flows from Financing Activities: |  |  |  |  |
| Proceeds from issuance of senior notes |  | 300,000 |  | - |
| Repayments of borrowings on term loan facilities |  | $(257,940)$ |  | $(13,850)$ |
| Proceeds from borrowings on revolving credit and accounts receivable facilities |  | 401,300 |  | 402,420 |
| Repayments of borrowings on revolving credit and accounts receivable facilities |  | $(517,310)$ |  | $(433,350)$ |
| Payments for deferred purchase price |  | - |  | $(2,530)$ |
| Debt financing fees |  | $(6,070)$ |  | - |
| Shares surrendered upon options and restricted stock vesting to cover taxes |  | (510) |  | $(1,590)$ |
| Other financing activities |  | (310) |  | 800 |
| Net cash used for financing activities |  | $(80,840)$ |  | $(48,100)$ |
|  |  |  |  |  |
| Cash and Cash Equivalents: |  |  |  |  |
| Net increase for the period |  | 6,870 |  | 1,260 |
| At beginning of period |  | 20,710 |  | 19,450 |
| At end of period | \$ | 27,580 | \$ | 20,710 |
|  |  |  |  |  |
| Supplemental disclosure of cash flow information: |  |  |  |  |
| Cash paid for interest | \$ | 9,430 | \$ | 11,800 |
| Cash paid for taxes | \$ | 16,230 | \$ | 17,210 |

## Company and Segment Financial Information

|  | Three months ended December 31, |  |  |  | Twelve months ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Packaging |  |  |  |  |  |  |  |  |
| Net sales | \$ | 85,310 | \$ | 82,790 | \$ | 344,570 | \$ | 341,340 |
| Operating profit | \$ | 18,900 | \$ | 18,500 | \$ | 80,380 | \$ | 77,840 |
| Special Items to consider in evaluating operating profit: |  |  |  |  |  |  |  |  |
| Business restructuring and severance costs |  | 40 |  | 1,870 |  | 1,710 |  | 4,590 |
| Excluding Special Items, operating profit would have been | \$ | 18,940 | \$ | 20,370 | \$ | 82,090 | \$ | 82,430 |
|  |  |  |  |  |  |  |  |  |
| Aerospace |  |  |  |  |  |  |  |  |
| Net sales | \$ | 42,760 | \$ | 42,900 | \$ | 184,310 | \$ | 174,920 |
| Operating profit (loss) | \$ | 6,500 | \$ | $(104,480)$ | \$ | 26,190 | \$ | $(90,810)$ |
| Special Items to consider in evaluating operating profit: |  |  |  |  |  |  |  |  |
| Business restructuring and severance costs |  | - |  | 6,900 |  | - |  | 9,700 |
| Impairment of goodwill and indefinite-lived intangible assets |  | - |  | 98,900 |  | - |  | 98,900 |
| Excluding Special Items, operating profit would have been | \$ | 6,500 | \$ | 1,320 | \$ | 26,190 | \$ | 17,790 |
|  |  |  |  |  |  |  |  |  |
| Energy |  |  |  |  |  |  |  |  |
| Net sales | \$ | 36,720 | \$ | 36,060 | \$ | 161,580 | \$ | 158,990 |
| Operating loss | \$ | $(2,860)$ | \$ | $(5,270)$ | \$ | $(5,410)$ | \$ | $(13,840)$ |
| Special Items to consider in evaluating operating profit: |  |  |  |  |  |  |  |  |
| Business restructuring and severance costs |  | 3,950 |  | 6,230 |  | 14,750 |  | 19,460 |
| Excluding Special Items, operating profit would have been | \$ | 1,090 | \$ | 960 | \$ | 9,340 | \$ | 5,620 |
|  |  |  |  |  |  |  |  |  |
| Engineered Components |  |  |  |  |  |  |  |  |
| Net sales | \$ | 30,420 | \$ | 23,780 | \$ | 127,280 | \$ | 118,770 |
| Operating profit | \$ | 2,740 | \$ | 2,680 | \$ | 15,740 | \$ | 15,300 |
| Special Items to consider in evaluating operating profit: |  |  |  |  |  |  |  |  |
| Business restructuring and severance costs |  | 600 |  | 130 |  | 600 |  | 530 |
| Excluding Special Items, operating profit would have been | \$ | 3,340 | \$ | 2,810 | \$ | 16,340 | \$ | 15,830 |
|  |  |  |  |  |  |  |  |  |
| Corporate Expenses |  |  |  |  |  |  |  |  |
| Operating loss | \$ | $(6,900)$ | \$ | $(8,330)$ | \$ | $(28,410)$ | \$ | $(32,490)$ |
| Special Items to consider in evaluating operating loss: |  |  |  |  |  |  |  |  |
| Business restructuring and severance costs |  | 390 |  | 1,910 |  | 750 |  | 5,470 |
| Excluding Special Items, operating loss would have been | \$ | $(6,510)$ | \$ | $(6,420)$ | \$ | $(27,660)$ | \$ | $(27,020)$ |
|  |  |  |  |  |  |  |  |  |
| Total Company |  |  |  |  |  |  |  |  |
| Net sales | \$ | 195,210 | \$ | 185,530 | \$ | 817,740 | \$ | 794,020 |
| Operating profit (loss) | \$ | 18,380 | \$ | $(96,900)$ | \$ | 88,490 | \$ | $(44,000)$ |
| Total Special Items to consider in evaluating operating profit |  | 4,980 |  | 115,940 |  | 17,810 |  | 138,650 |
| Excluding Special Items, operating profit would have been | \$ | 23,360 | \$ | 19,040 | \$ | 106,300 | \$ | 94,650 |

## Additional Information Regarding Special Items


${ }^{(1)}$ Income tax effect of Special Items is calculated on an item-by-item basis, utilizing the tax rate in the jurisdiction where the Special Item occurred. For the three and twelve month periods ended December 31, 2017 and 2016, the income tax effect of Special Items varied from the tax rate inherent in the Company's reported GAAP results, primarily as a result of certain of the Special Items in each period being incurred in jurisdictions where no tax benefit could be recorded due to valuation allowance assessments.
${ }^{(2)}$ As a result of the Tax Cuts and Jobs Act of 2017, \$12.7 million was recognized as one-time charges in December 2017 from the estimated impact of the inclusion of foreign earnings and revaluation of deferred tax assets and liabilities.
${ }^{(3)}$ Impact of 379,115 and 302,316 shares for the three months ended December 31, 2017 and 2016, respectively, and 324,789 shares for the twelve months ended December 31, 2016, which would have been dilutive to the computation of earnings per share in an income position.

|  | Three months ended December 31, |  |  |  | Twelve months ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Operating profit (excluding Special Items) | \$ | 23,360 | \$ | 19,040 | \$ | 106,300 | \$ | 94,650 |
| Corporate expenses (excluding Special Items) |  | 6,510 |  | 6,420 |  | 27,660 |  | 27,020 |
| Segment operating profit (excluding Special Items) | \$ | 29,870 | \$ | 25,460 | \$ | 133,960 | \$ | 121,670 |
| Segment operating profit margin (excluding Special Items) |  | 15.3\% |  | 13.7\% |  | 16.4\% |  | 15.3\% |

## Additional Information Regarding Special Items

|  | Three months ended December 31, |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  |  |  |  |  | 2016 |  |  |  |  |  |
|  | As reported |  | Special Items |  | Excluding Special Items |  | As reported |  | Special Items |  | Excluding Special Items |  |
| Net cash provided by operating activities | \$ | 47,410 | \$ | 1,970 | \$ | 49,380 | \$ | 34,060 | \$ | 8,090 | \$ | 42,150 |
| Less: Capital expenditures |  | $(12,680)$ |  | - |  | $(12,680)$ |  | $(8,940)$ |  | - |  | $(8,940)$ |
| Free Cash Flow |  | 34,730 |  | 1,970 |  | 36,700 |  | 25,120 |  | 8,090 |  | 33,210 |
| Net income (loss) |  | $(4,010)$ |  | 18,510 |  | 14,500 |  | $(67,360)$ |  | 80,960 |  | 13,600 |
| Free Cash Flow as a percentage of net income (loss) |  | -866\% |  |  |  | 253\% |  | -37\% |  |  |  | 244\% |


|  | Twelve months ended December 31, |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  |  |  |  |  | 2016 |  |  |  |  |  |
|  | As reported |  | Special Items |  | Excluding Special Items |  | As reported |  | Special Items |  | Excluding Special Items |  |
| Net cash provided by operating activities | \$ | 120,060 | \$ | 16,970 | \$ | 137,030 | \$ | 80,470 | \$ | 23,610 | \$ | 104,080 |
| Less: Capital expenditures |  | $(36,800)$ |  | - |  | $(36,800)$ |  | $(31,330)$ |  | - |  | $(31,330)$ |
| Free Cash Flow |  | 83,260 |  | 16,970 |  | 100,230 |  | 49,140 |  | 23,610 |  | 72,750 |
| Net income (loss) |  | 30,960 |  | 33,420 |  | 64,380 |  | $(39,800)$ |  | 97,530 |  | 57,730 |
| Free Cash Flow as a percentage of net income (loss) |  | 269\% |  |  |  | 156\% |  | -123\% |  |  |  | 126\% |


|  | December 31, 2017 |  | $\begin{gathered} \text { December 31, } \\ 2016 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Current maturities, long-term debt | \$ | - | \$ | 13,810 |
| Long-term debt, net |  | 303,080 |  | 360,840 |
| Total Debt |  | 303,080 |  | 374,650 |
| Less: Cash and cash equivalents |  | 27,580 |  | 20,710 |
| Net Debt | \$ | 275,500 | \$ | 353,940 |

## Additional Information Regarding Special Items

| Unaudited | Three months ended December 31, |  |  |  | Twelve months ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Net income (loss), as reported | \$ | $(4,010)$ | \$ | $(67,360)$ | \$ | 30,960 | \$ | $(39,800)$ |
| Depreciation expense |  | 8,060 |  | 6,680 |  | 26,950 |  | 24,390 |
| Amortization expense |  | 5,000 |  | 5,140 |  | 19,920 |  | 20,470 |
| Interest expense |  | 4,040 |  | 3,490 |  | 14,400 |  | 13,720 |
| Income tax (benefit) expense |  | 17,890 |  | $(33,410)$ |  | 35,250 |  | $(18,430)$ |
| Non-cash compensation expense |  | 1,690 |  | 1,700 |  | 6,780 |  | 6,940 |
| Adjusted EBITDA, before Special Items | \$ | 32,670 | \$ | $(83,760)$ | \$ | 134,260 | \$ | 7,290 |
| Adjusted EBITDA impact of Special Items |  | 3,010 |  | 115,180 |  | 20,570 |  | 138,440 |
| Adjusted EBITDA ${ }^{(1)}$ | \$ | 35,680 | \$ | 31,420 | \$ | 154,830 | \$ | 145,730 |

