TriMas

First Quarter 2021 Earnings Presentation

April 29, 2021

Disclaimer

Forward-Looking Statement

Any "forward-looking" statements, within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, contained herein, including those relating to TriMas' business, financial condition or future results, involve risks and uncertainties with respect to, including, but not limited to: the severity and duration of the ongoing coronavirus ("COVID-19") pandemic on our operations, customers and suppliers, as well as related actions taken by governmental authorities and other third parties in response, each of which is uncertain, rapidly changing and difficult to predict; general economic and currency conditions; material and energy costs; risks and uncertainties associated with intangible assets, including goodwill or other intangible asset impairment charges; competitive factors; future trends; our ability to realize our business strategies; our ability to identify attractive acquisition candidates, successfully integrate acquired operations or realize the intended benefits of such acquisitions; information technology and other cyber-related risks; the performance of our subcontractors and suppliers; supply constraints; market demand; intellectual property factors; litigation; government and regulatory actions, including, without limitation, climate change legislation and other environmental regulations, as well as the impact of tariffs, quotas and surcharges; our leverage; liabilities imposed by our debt instruments; labor disputes; changes to fiscal and tax policies; contingent liabilities relating to acquisition activities; the disruption of operations from catastrophic or extraordinary events, including natural disasters and public health crises; the potential impact of Brexit; our future prospects; and other risks that are detailed in the Company's Annual Report on Form 10-K for the fiscal vear ended December 31, 2020. These risks and uncertainties may cause actual results to differ materially from those indicated by the forwardlooking statements. All forward-looking statements made herein are based on information currently available, and the Company assumes no obligation to update any forward-looking statements, except as required by law.

Non-GAAP Financial Measures

In this presentation, certain non-GAAP financial measures may be used. Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measure may be found in the Appendix at the end of this presentation or in the earnings releases available on the Company's website. Additional information is available at www.trimascorp.com under the "Investors" section.

Please see the Appendix for details regarding certain costs, expenses and other amounts or charges, collectively described as "Special Items," that are included in the determination of net income, earnings per share and/or cash flows from operating activities under GAAP, but that management believes should be separately considered when evaluating the quality of the Company's core operating results, given they may not reflect the ongoing activities of the business. Management believes that presenting these non-GAAP financial measures, by adjusting for Special Items, provides useful information to investors by helping them identify underlying trends in the Company's businesses and facilitating comparisons of performance with prior and future periods. These non-GAAP financial measures should be considered in addition to, and not as a replacement for or superior to, the comparable GAAP financial measures.

TriMas' Multi-Industry Positioning Delivers Strong First Quarter Results

- Solid quarter despite continued impact of pandemic
 - Continued momentum in TriMas Packaging and better-thananticipated performance in Specialty Products
- Successfully completed refinancing
 - Extended maturities on both Revolver and Notes, and upsized and locked-in historically low rate of 4.125% on fixed rate debt
- Repurchased approximately 0.2% of shares outstanding for \$2.6 million
 - Approximately \$159 million remaining under current authorization
- Modifying Adjusted EPS definition to add back acquisition-related amortization expense
- Announced CFO transition
 - Bob Zalupski retiring after 19 years at TriMas
 - Appointing Scott Mell as new CFO, effective May 1st

Advancing TriMas' Strategy



Adjusted for Special Items	Q1 2021	Q1 2020
Net Sales	\$206.7	\$182.8
	•	•
Operating Profit	\$26.6	\$22.0
Operating Profit Margin	12.9%	12.0%
Net Income	\$17.4	\$15.1
Diluted Earnings Per Share	\$0.40	\$0.34
Adjusted EBITDA ⁽¹⁾	\$40.6	\$35.3
Adjusted EBITDA Margin	19.6%	19.3%
Note: New Adjusted EPS ⁽²⁾	\$0.49	\$0.42

- Sales increased 13.1% due to acquisitions and organic growth in TriMas' Packaging segment
- Increased operating profit 21.3%, as the impact of higher sales more than offset the impact of increased input costs
- Achieved Q1 EPS of \$0.40 per share, a 17.6% increase compared to Q1 2020
- Adjusted EBITDA increased \$5.3 million, driven by higher sales

Continued momentum in our Packaging segment, plus acquisitions, offset unfavorable impacts of the global pandemic and higher input costs.

Note: All items are adjusted for Special Items. Please see the Appendix for a detailed reconciliation to GAAP results.

Unaudited, dollars in millions, except per share amounts.

- (1) Adjusted EBITDA is defined as net income (loss) plus expense (benefit) for interest, taxes, depreciation, amortization and non-cash stock compensation, all as adjusted for the impact of Special Items.
- (2) Adjusted EPS is defined as diluted EPS per GAAP plus or minus the after tax impact of Special Items and acquisition-related intangible amortization expense.

Key Credit Statistics	March 31, 2021	March 31, 2020	December 31, 2020
Total Debt	\$690.2	\$445.0	\$346.3
Less: Cash	\$421.1	\$206.1	\$74.0
Net Debt	\$269.1	\$238.9	\$272.3
LTM Adjusted EBITDA ⁽¹⁾	\$162.0	\$148.4	\$156.8
Net Leverage ⁽²⁾	1.7x	1.6x	1.7x
Q1 Free Cash Flow ⁽³⁾	\$10.3	\$1.8	

Strong cash generation with sufficient liquidity to invest in our strategic initiatives and execute against our capital allocation strategy.

- Increase in total debt resulted from the receipt of funds from the 4.125% senior notes due 2029, while the redemption of the 4.875% senior notes due 2025 did not occur until April 15th
- Q1 2021 Free Cash Flow⁽³⁾ of \$10.3 million contributed to net debt reduction to \$269.1 million, from \$272.3 million at the end of 2020
- Unrestricted cash & availability of more than \$400 million as of March 31, 2021

Note: All items are adjusted for Special Items. Please see the Appendix for a detailed reconciliation to GAAP results. Unaudited, dollars in millions.

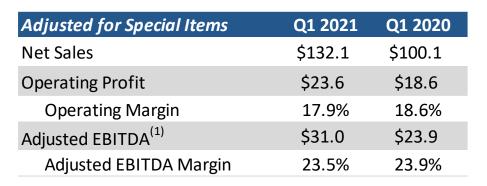
- (1) Adjusted EBITDA is defined as net income (loss) plus expense (benefit) for interest, taxes, depreciation, amortization and non-cash stock compensation, all as adjusted for the impact of Special Items.
- (2) Net Leverage is defined as Net Debt/LTM Adjusted EBITDA.

(3) Free Cash Flow is defined as Net Cash Provided by/(Used for) Operating Activities, excluding the cash impact of Special Items, less capital expenditures.









Note: Q1 Sales Growth – Organic 15.9%, Acquisitions 13.4% and F(x) 2.7%



Quarterly Takeaways

 Record Q1 sales driven by demand increases for beauty & personal care, home care, food & beverage and industrial applications, and the impact of acquisitions

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- Operating profit increased as a result of higher sales levels, offsetting less favorable product sales mix and higher input costs
- Gaining early momentum on recently commercialized, patented monopolymer dispenser
- Remain committed to building-out TriMas' Packaging platform

Note: All items are adjusted for Special Items. Please see the Appendix for a detailed reconciliation to GAAP results. Unaudited, dollars in millions.

⁽¹⁾ Adjusted EBITDA is defined as net income (loss) plus expense (benefit) for interest, taxes, depreciation, amortization and non-cash stock compensation, all as adjusted for the impact of Special Items.

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Adjusted for Special Items Q1 2021 Q1 2020 Net Sales \$44.6 \$48.9 **Operating Profit** \$5.0 \$6.1 **Operating Margin** 11.1% 12.4% Adjusted EBITDA⁽¹⁾ \$9.5 \$10.1 20.7% Adjusted EBITDA Margin 21.4%

Note: Q4 Sales Growth – Organic -17.5%, Acquisitions 8.7%





Quarterly Takeaways

- Sales declined due to the impact of significantly reduced aircraft production as a result of the effects of the global pandemic, partially offset by sales related to the RSA acquisition and certain stocking orders
- Operating profit declined as savings from realignment actions were more than offset by lower organic sales, the related fixed cost absorption and higher amortization of acquisition-related intangible assets
- EBITDA margin is higher as the impact of realignment savings more than offset the impact of lower sales and related absorption

Note: All items are adjusted for Special Items. Please see the Appendix for a detailed reconciliation to GAAP results. Unaudited, dollars in millions.

⁽¹⁾ Adjusted EBITDA is defined as net income (loss) plus expense (benefit) for interest, taxes, depreciation, amortization and non-cash stock compensation, all as adjusted for the impact of Special Items.





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Adjusted for Special Items	Q1 2021	Q1 2020
Net Sales	\$30.0	\$33.8
Operating Profit	\$4.5	\$3.4
Operating Margin	15.1%	10.1%
Adjusted EBITDA ⁽¹⁾	\$5.5	\$4.4
Adjusted EBITDA Margin	18.3%	13.0%





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Quarterly Takeaways

- Although sales were lower than prior year quarter, results were slightly better-than-anticipated
- Operating profit and the related margin increased as a result of previous factory floor improvement actions
- Leveraging well against restructured cost base

Note: All items are adjusted for Special Items. Please see the Appendix for a detailed reconciliation to GAAP results. Unaudited, dollars in millions. ⁽¹⁾Adjusted EBITDA is defined as net income (loss) plus expense (benefit) for interest, taxes, depreciation, amortization and non-cash stock compensation, all as adjusted for the impact of Special Items.



Outlook & Summary

Forward Expectations

As of 4/29/21

TriMas Q2 2021 O	utlook
Sales	
Consolidated TriMas	\$205M - \$223M
% change as compared to Q2 2020	3% to 12%
TriMas Packaging Group % change as compared to Q2 2020	\$130M - \$140M 1% to 9%
TriMas Aerospace Group	\$44M - \$48M
% change as compared to Q2 2020	3% to 13%
Specialty Products Group % change as compared to Q2 2020	\$31M - \$37M 10% to 32%
Adjusted EPS ^(1, 2)	\$0.50 to \$0.57

Broader 2021 Thoughts (No change from 2/25/21)

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Consolidated TriMas

- Overall sales growth driven by acquisitions
- Free Cash $\mathsf{Flow}^{(3)}$ generation greater than 100% of net income

TriMas Packaging Group

- Sales increases due to acquisitions more than offset lower net organic volumes as pandemic-driven sales increases recede and customers adjust planning levels
- On-shoring production of existing programs will temporarily increase capital spend rates over the next few years

TriMas Aerospace Group

- Year-over-year sales increase driven by ramp of new business awards and full year benefit of acquisition
- Less favorable sales mix and lower fixed cost absorption resulting from full year impact of lower new aircraft builds

Specialty Products Group

- Relatively flat sales year-over-year
- Potential cylinder demand recovery as the pandemic subsides

• Modifying Adjusted EPS definition prospectively to add back intangible amortization expense related to acquisitions

Note: All of the figures on this slide are adjusted for any current and future Special Items.

(1) Adjusted EPS is defined as diluted EPS per GAAP plus or minus the after tax impact of Special Items and acquisition-related intangible amortization expense.

- (2) See Appendix for reconciliation between GAAP and Adjusted EPS outlook.
- (3) Free Cash Flow is defined as Net Cash Provided by/(Used for) Operating Activities, excluding the cash impact of Special Items, less capital expenditures.

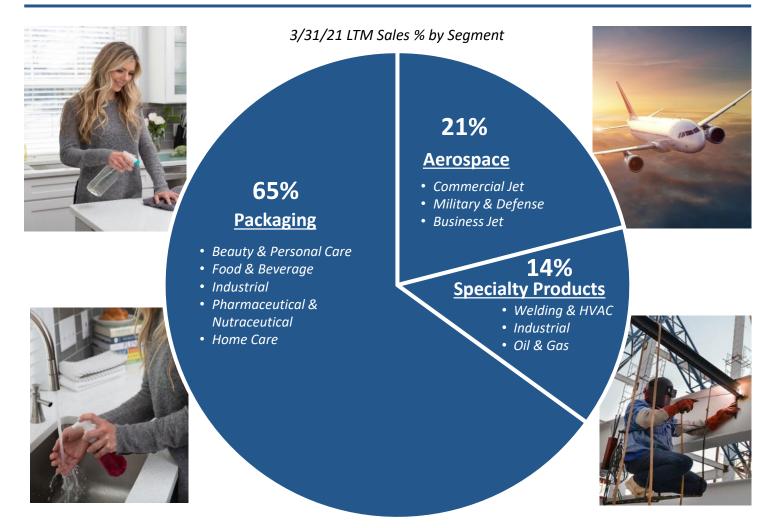
TriMas Well-Positioned for Market Recovery



TriMas

- Strong Brand Names
- Diverse End Markets

- Innovative Product Solutions
- Exceptional Cash Conversion

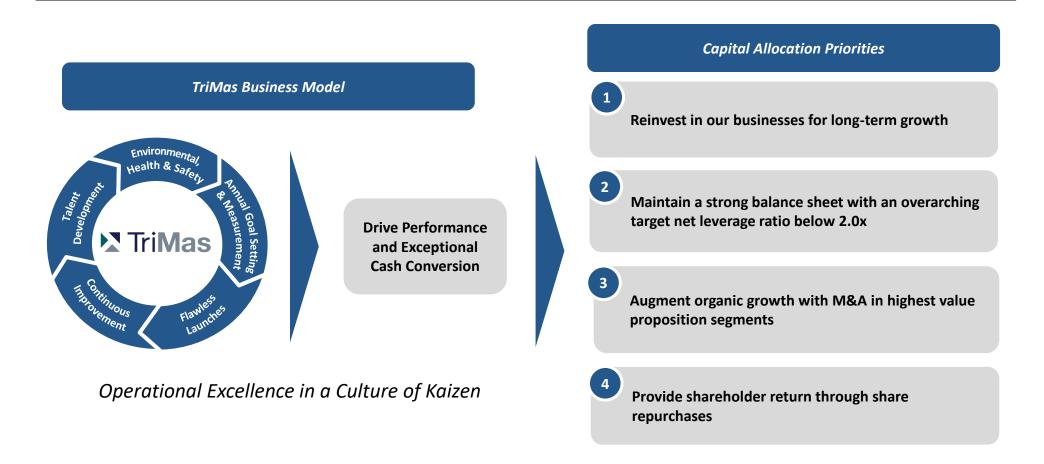


TriMas reported 3/31/21 LTM Sales of \$793.9 million, Adjusted EBITDA⁽¹⁾ of \$162.0 million, or 20.4% of sales, and Segment Adjusted EBITDA⁽¹⁾ of \$181.3 million, or 22.8% of sales.

TriMas' Capital Allocation Strategy



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Disciplined and balanced approach to capital allocation.









Condensed Consolidated Balance Sheet



	l	March 31, 2021	De	cember 31, 2020
	(unaudited)		
Assets				
Current assets:				
Cash and cash equivalents	\$	421,140	\$	73,950
Receivables, net		128,000		113,410
Inventories		151,820		149,380
Prepaid expenses and other current assets		17,960		15,090
Total current assets		718,920		351,830
Property and equipment, net		251,150		253,060
Operating lease right-of-use assets		36,450		37,820
Goodwill		300,610		303,970
Other intangibles, net		199,010		206,200
Deferred income taxes		15,700		19,580
Other assets		21,460		21,420
Total assets	\$	1,543,300	\$	1,193,880
Liabilities and Shareholders' Equity				
Current liabilities:				
Current portion, long-term debt	\$	300,000	\$	-
Accounts payable		76,650		69,910
Accrued liabilities		57,490		60,540
Operating lease liabilities, current portion		6,350		6,740
Total current liabilities		440,490		137,190
Long-term debt, net		390,190		346,290
Operating lease liabilities		30,520		31,610
Deferred income taxes		24,840		24,850
Other long-term liabilities		61,290		69,690
Total liabilities		947,330		609,630
Total shareholders' equity		595,970		584,250
Total liabilities and shareholders' equity	\$	1,543,300	\$	1,193,880

	Three months ended March 31,			
		2021		2020
		(unau	dited)
Net sales	\$	206,730	\$	182,790
Cost of sales		(155,400)		(136,420)
Gross profit		51,330		46,370
Selling, general and administrative expenses		(30,220)		(26,540)
Operating profit		21,110		19,830
Other expense, net:				
Interest expense		(3,550)		(3,580)
Debt financing and related expenses		(200)		-
Other expense, net		(930)		(80)
Other expense, net		(4,680)		(3,660)
Income before income tax expense		16,430		16,170
Income tax expense		(3,370)		(3,050)
Net income	\$	13,060	\$	13,120
Earnings per share - basic:				
Net income per share	\$	0.30	\$	0.30
Weighted average common shares - basic		43,185,007		44,201,053
Earnings per share - diluted:				
Net income per share	\$	0.30	\$	0.30
Weighted average common shares - diluted		43,634,876		44,470,472

Consolidated Statement of Cash Flows



	Three mor Marc	ths er h 31,		
	2021		2020	
Cash Flows from Operating Activities:				
Net income	\$ 13,060	\$	13,120	
Adjustments to reconcile net income to net cash provided by operating activities, net of				
acquisition impact:				
Loss on dispositions of assets	20		50	
Depreciation	7,850		6,660	
Amortization of intangible assets	5,390		4,850	
Amortization of debt issue costs	300		290	
Deferred income taxes	2,200		2,570	
Non-cash compensation expense	2,440		1,940	
Debt financing and related expenses	200		-	
Increase in receivables	(15,640)		(10,610)	
Increase in inventories	(3,110)		(110)	
Increase in prepaid expenses and other assets	(2,070)		(110)	
Increase (decrease) in accounts payable and accrued liabilities	1,950		(14,780)	
Other operating activities	 3,150		(470)	
Net cash provided by operating activities, net of acquisition impact	 15,740		3,400	
Cash Flows from Investing Activities:				
Capital expenditures	(9,370)		(3,930)	
Acquisition of businesses, net of cash acquired	-		(84,270)	
Net proceeds from disposition of business, property and equipment	 -		1,880	
Net cash used for investing activities	 (9,370)		(86,320)	
Cash Flows from Financing Activities:				
Proceeds from issuance of senior notes	400,000		-	
Proceeds from borrowings on revolving credit facilities	-		198,290	
Repayments of borrowings on revolving credit facilities	(48,620)		(48,330)	
Debt financing fees	(6,150)		-	
Shares surrendered upon exercise and vesting of equity awards to cover taxes	(1,770)		(1,830)	
Payments to purchase common stock	 (2,640)		(31,570)	
Net cash provided by financing activities	340,820		116,560	
Cash and Cash Equivalents:				
Increase for the period	347,190		33,640	
At beginning of period	 73,950		172,470	
At end of period	\$ 421,140	\$	206,110	
Supplemental disclosure of cash flow information:				
Cash paid for interest	\$ 520	\$	370	
Cash paid for taxes	\$ 1,160	\$	1,850	

Company and Segment Financial Information



	Three months ended March 31,				
		2021	2020		
Packaging					
Net sales	\$ \$	132,090	\$	100,050	
Operating profit	\$	21,300	\$	18,280	
Special Items to consider in evaluating operating profit:					
Purchase accounting costs		830		-	
Business restructuring and severance costs		1,510		320	
Adjusted operating profit	\$	23,640	\$	18,600	
Aerospace					
Net sales	\$	44,610	\$	48,920	
Operating profit	\$ \$	4,500	\$	5,080	
Special Items to consider in evaluating operating profit:					
Purchase accounting costs		-		510	
Business restructuring and severance costs		450		500	
Adjusted operating profit	\$	4,950	\$	6,090	
Specialty Products					
Net sales	\$	30,030	\$	33,820	
Operating profit	\$ \$	4,520	\$	3,430	
Corporate Expenses					
Operating loss	\$	(9,210)	\$	(6,960)	
Special Items to consider in evaluating operating loss:					
M&A diligence and transaction costs		490		810	
Business restructuring and severance costs		2,250		-	
Adjusted operating loss	\$	(6,470)	\$	(6,150)	
Total Company					
Net sales	\$	206,730	\$	182,790	
Operating profit	\$	21,110	\$	19,830	
Total Special Items to consider in evaluating operating profit	·	5,530		2,140	
Adjusted operating profit	\$	26,640	\$	21,970	

Additional Information on Non-GAAP Measures

TriMas

		onths ended			
	Ma	rch 31,			
	2021	2020			
Net income, as reported	\$ 13,060	\$ 13,120			
Special Items to consider in evaluating quality of net income:					
Business restructuring and severance costs	4,210	820			
M&A diligence and transaction costs	490	1,110			
Purchase accounting costs	830	510			
Debt financing and related expenses	200	-			
Income tax effect of Special Items ⁽¹⁾	(1,390)	(460)			
Adjusted net income	\$ 17,400	\$ 15,100			
	Three m	Three months ended			

		Three months ended March 31,			
	2	2021		2020	
Diluted earnings per share, as reported	\$	0.30	\$	0.30	

Special Items to consider in evaluating quality of diluted EPS:

Business restructuring and severance costs	0.10	0.02
M&A diligence and transaction costs	0.01	0.02
Purchase accounting costs	0.02	0.01
Debt financing and related expenses	-	-
Income tax effect of Special Items ⁽¹⁾	(0.03)	(0.01)
Adjusted diluted EPS	\$ 0.40	\$ 0.34
Weighted-average shares outstanding ⁽²⁾	43,634,876	44,470,472

⁽¹⁾ Income tax effect of Special Items is calculated on an item-by-item basis, utilizing the tax rate in the jurisdiction where the Special Item occurred. For the three month periods ended March 31, 2021 and 2020, the income tax effect of Special Items varied from the tax rate inherent in the Company's reported GAAP results, primarily as a result of certain discrete items that occurred during the period for GAAP reporting purposes.

	_	Three months ended March 31,			
		2021	2020		
Adjusted operating profit	\$	26,640	\$	21,970	
Corporate operating expenses (adjusted)		4,520		4,520	
Non-cash stock compensation (adjusted)		1,610		1,940	
Legacy expenses		340		(310)	
Corporate expenses		6,470		6,150	
Adjusted segment operating profit	\$	33,110	\$	28,120	
Adjusted segment operating profit margin		16.0%		15.4%	

Additional Information on Non-GAAP Measures



	Three months ended March 31,												
	2021						2020						
	As reported		Special Items	As adjusted		As reported		Special Items		As adjusted			
Net cash provided by operating activities	\$	15,740	3,920	\$	19,660	\$	3,400	\$	2,290	\$	5,690		
Less: Capital expenditures		(9,370)	-		(9,370)		(3,930)		-		(3,930)		
Free Cash Flow		6,370	3,920		10,290		(530)		2,290		1,760		
Net income		13,060	4,340		17,400		13,120		1,980		15,100		
Free Cash Flow as a percentage of net income		49%			59%		-4%				12%		

	March 31, 2021	De	ecember 31, 2020	March 31, 2020		
Current portion, long-term debt	\$ 300,000	\$	-	\$	-	
Long-term debt, net	 390,190		346,290		444,980	
Total Debt	690,190		346,290		444,980	
Less: Cash and cash equivalents	421,140		73,950		206,110	
Net Debt	\$ 269,050	\$	272,340	\$	238,870	

Additional Information on Non-GAAP Measures



	 Three mor Marc	nded	Twelve months ended March 31,				
	2021		2020		2021		2020
Net income, as reported	\$ 13,060	\$	13,120	\$	(79,820)	\$	60,510
Depreciation expense	7,850		6,660		30,210		25,840
Amortization expense	5,390		4,850		21,290		18,850
Interest expense	3,550		3,580		14,630		14,090
Income tax expense	3,370		3,050		(22,630)		18,130
Non-cash compensation expense	2,440		1,940		8,670		7,070
Adjusted EBITDA, before Special Items	\$ 35,660	\$	33,200	\$	(27,650)	\$	144,490
Adjusted EBITDA impact of Special Items	4,900		2,140		189,650		3,930
Adjusted EBITDA ⁽¹⁾	\$ 40,560	\$	35,340	\$	162,000	\$	148,420
Adjusted EBITDA as a percentage of net sales	 19.6%		19.3%		20.4%		20.2%
Packaging	\$ 31,000	\$	23,870	\$	130,760	\$	106,220
Aerospace	9,540		10,130		31,540		44,450
Specialty Products	5,500		4,390		18,980		18,520
Segment Adjusted EBITDA ⁽¹⁾	\$ 46,040	\$	38,390	\$	181,280	\$	169,190
Segment Adjusted EBITDA as a percentage of net sales	22.3%		21.0%		22.8%		23.1%
Other Corporate expenses	 (5,480)		(3,050)		(19,280)		(20,770)
Adjusted EBITDA ⁽¹⁾	\$ 40,560	\$	35,340	\$	162,000	\$	148,420

Unaudited, dollars in thousands.

(1) Adjusted EBITDA is defined as net income plus expense (benefit) for interest, taxes, depreciation, amortization and non-cash stock compensation, all as adjusted for the impact of Special Items.



As of 4/29/21

Q2 2021 GAAP to Non-GAAP EPS Outlook Reconciliation

	 Three months ended June 30, 2021				
	Low		High		
Diluted earnings per share (GAAP)	\$ 0.41	\$	0.48		
Pre-tax amortization of acquisition-related intangible assets ⁽¹⁾	0.12		0.12		
Income tax benefit on amortization of acquisition-related intangible assets	(0.03)		(0.03)		
Impact of Special Items ⁽²⁾	 -		-		
Adjusted diluted earnings per share	\$ 0.50	\$	0.57		

⁽¹⁾ These amounts relate to acquisitions completed prior to March 31, 2021. The Company is unable to provide forward-looking estimates of future acquisitions, if any, that have not yet been consummated.

⁽²⁾ The Company is unable to provide forward-looking estimates of Special Items without unreasonable effort, due to the uncertainty and inherent difficulty of predicting the occurrence and the financial impact of such items and the periods in which such items may be recognized. For the same reasons, the Company is unable to address the probable significance of the unavailable information, which could be material to future results.