## NTiMas

## Second Quarter 2015 Earnings

 PresentationAugust 4, 2015

## Forward-Looking Statement

## Forward-Looking Statement

Any "forward-looking" statements contained herein, including those relating to market conditions or the Company's financial condition and results, expense reductions, liquidity expectations, business goals and sales growth, involve risks and uncertainties, including, but not limited to, risks and uncertainties with respect to the future prospects of the Company and the spin-off of Horizon Global Corporation as independent companies, general economic and currency conditions, various conditions specific to the Company's business and industry, the Company's leverage, liabilities imposed by the Company's debt instruments, market demand, competitive factors, supply constraints, material and energy costs, technology factors, litigation, government and regulatory actions, the Company's accounting policies, future trends, and other risks that are detailed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2014. These risks and uncertainties may cause actual results to differ materially from those indicated by the forward-looking statements. All forward-looking statements made herein are based on information currently available, and the Company assumes no obligation to update any forward-looking statements.

## Non-GAAP Financial Measures

In this presentation, certain non-GAAP financial measures may be used. Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measure may be found at the end of this presentation or in the earnings releases available on the Company's website. Additional information is available at www.trimascorp.com under the "Investors" section.

## Agenda

- Opening Remarks
- Financial Highlights
- Segment Highlights
- Outlook and Summary
- Questions and Answers
- Appendix


## Opening Remarks

- Successfully completed the tax-free spin-off of Cequent businesses as newly formed company named Horizon Global Corporation
- Second quarter sales of approximately $\$ 224.9$ million - relatively flat year-over-year due to external headwinds
- Attained $\$ 0.30^{(1)}$ EPS for the quarter - including a $\$ 2.8$ million charge to resolve an outstanding legal claim, which approximated $\$ 0.04$ per share
- Focused on mitigating external headwinds
- Continued emphasis on margin improvement initiatives


## External Headwinds and Tailwinds

## Headwinds

- Oil and commodity price declines
- Drilling and well completion activity
- Capex reductions
- Resin and specialty steel prices
- Distributor inventory de-stocking and consolidation
- Aerospace distributors continue to reduce inventory
- U.S. West Coast port delay impact
- Inventory imbalances as backlog becomes "available"
- Increased costs to produce locally
- Strength of U.S. dollar
- Translation and transaction impacts
- Norris and Arrow exports
- Imports more competitive
- Overall slow macroeconomic growth


## Tailwinds

- Commercial aircraft build rates and backlog
- Asia still growing, albeit at lower rates - uncertainty around China


## Vision and Strategic Priorities

## VISION

To be a trusted global leader in delivering innovative, engineered product solutions to our customers with superior quality, speed and value.

## Drive Profitable Growth

Enhance Margins

Optimize Resource and Capital Allocations

Be a Workplace of Choice for Great People

## Key Business Initiatives

|  | Profitable Growth | Margin |
| :---: | :---: | :---: |
| Packaging | - Reorganize globally to end market focus <br> - Develop new products | - Optimize global footprint |
| Aerospace | - Leverage one aerospace platform <br> - Develop new products and expand product lines | - Improve operational efficiency at all locations |
| Energy | - Increase sales of higher margin products | - Improve operational efficiency at all locations <br> - Optimize global footprint |
| Engineered Components Cylinders | - Increase capacity to support continued growth <br> - Expand product offering and end markets served | - Maintain margins through ongoing productivity |
| Engines and Related Products | - Build upon broad range of quality products | - "Right-size" business to reflect current market demand |
| All |  | - Further implement TriMas Operating System and Lean initiatives |

Focus on execution - right initiatives in place to achieve profitable growth and increased margins.

## NTiMas

Financial Highlights

## Second Quarter Summary

(Unaudited, excluding Special Items, dollars in millions, except per share amounts)

| (from continuing operations) | Q2 2015 | Q2 2014 | Variance |
| :--- | ---: | ---: | ---: |
| Revenue | $\$ 224.9$ | $\$ 224.7$ | $0.1 \%$ |
| Operating profit | $\$ 24.3$ | $\$ 27.7$ | $-12.4 \%$ |
| Operating profit margin $^{\text {Income }}{ }^{(1)}$ | $10.8 \%$ | $12.3 \%$ | -150 bps |
| Diluted EPS $^{(1)}$ | $\$ 13.8$ | $\$ 16.7$ | $-17.7 \%$ |
| Free Cash Flow $^{(2)}$ | $\$ 0.30$ | $\$ 0.37$ | $-18.9 \%$ |
| Total debt | $\$ 9.4$ | $\$ 16.6$ | $-43.0 \%$ |

- Q2 sales were relatively flat as compared to Q2 2014 - Acquisition and organic sales growth significantly offset by impact of lower oil prices and unfavorable currency exchange
- Q2 operating profit dollars and margin percentage were impacted by a $\$ 2.8$ million charge to resolve an outstanding legal claim and higher costs related to the West Coast port delays in Energy, and lower fixed cost absorption in Engineered Components
- Q2 Free Cash Flow lower than prior year due to timing of tax payments and change in operating profit
- Total debt increased as compared to Q2 2014 as a result of the Q4 2014 acquisition of Allfast, but lower than year end due to debt pay down resulting from dividend related to spin-off; ended Q2 with leverage ratio of 2.78x

Organic and acquisition growth offset by impact of lower oil prices and unfavorable currency.
(1) Defined as income from continuing operations and diluted earnings per share from continuing operations attributable to TriMas Corporation, excluding "Special Items." "Special Items" for each period are provided in the Appendix.
(2) Free Cash Flow is defined as Net Cash Provided by Operating Activities of Continuing Operations, less Capital Expenditures.


- Significant headwinds related to oil prices year-over-year
- Q2 2015 included a $\$ 2.8$ million charge to settle outstanding legal claim
- Corporate office lower due to reduced spend in response to macroeconomic challenges

Impact of low oil prices and challenges in Energy offsetting progress on other margin improvement initiatives.
(1) Excludes the impact of "Special Items." For a detailed reconciliation, excluding "Special Items," please see the Appendix.

## NTiMas

## Segment Highlights

## Quarterly Commentary

- Sales increased due to the acquisition of Lion Holdings and higher specialty product sales
- Sales were impacted by $\$ 2.4$ million of unfavorable currency exchange
- Margin percentage declined slightly due to higher SG\&A related to the acquisition and global initiatives


## Strategies

- Launched new brand and reorganized globally to an end market focus to better service customers
- Continuing ramp-up of manufacturing capabilities in India and Vietnam
- Developing world-class product development team and customer innovation center in India focused on solving customer needs
- Implementing continuous pipeline of productivity initiatives to fund growth while maintaining margins

|  |  | (Unaudited, dollars in millions) |  |
| :--- | ---: | ---: | ---: |
| Financial Snapshot | Q2 2015 | Q2 2014 | Variance |
| Sales | $\$ 89.6$ | $\$ 86.3$ | $3.9 \%$ |
| Operating profit ${ }^{(1)}$ | $\$ 21.0$ | $\$ 20.5$ | $2.2 \%$ |
| Operating profit margin ${ }^{(1)}$ | $23.4 \%$ | $23.8 \%$ | -40 bps |



## Q2 YTD 2015 Segment Contribution

By Revenue


By Operating Profit ${ }^{(1)}$

(1) Operating profit excludes "Special Items" and corporate expense (in calculation of segment contribution). "Special Items" for each period are provided in the Appendix.

High growth, high margin business positioned for the future.

## Aerospace

(Unaudited, dollars in millions)

## Quarterly Commentary

- Sales increased due to Allfast acquisition completed in Q4 2014 - margins still impacted by purchase accounting adjustments
- Lower demand from distribution channel - inventory de-stocking continues with no improvement expected in back half of 2015
- Continued improvements in manufacturing efficiency with increases in throughput and quality


## Strategies

- Integrating and leveraging separate aerospace platforms to better serve customers and enhance margins launched "TriMas Aerospace" at Paris Airshow in June
- Developing and qualifying additional highly-engineered products for aerospace applications
- Improving manufacturing efficiency and productivity across the businesses



## Q2 YTD 2015 Segment Contribution

By Revenue


By Operating Profit ${ }^{(1)}$

(1) Operating profit excludes "Special Items" and corporate expense (in calculation of segment contribution). "Special Items" for each period are provided in the Appendix.

Positioning TriMas Aerospace as aerospace fastening system supplier of choice.

## Quarterly Commentary

- Sales decreased due to the impact of lower oil prices on upstream customers, lower sales in China and Brazil due to restructuring, and $\$ 1.5$ million of unfavorable currency exchange
- Headwinds offset sales growth from international branches and new products
- Incurred $\$ 2.8$ million charge to resolve a previous legal claim - margin also negatively impacted by higher sourcing costs related to port delays


## Strategies

- Implement further cost structure reductions and branch consolidation in light of current financial performance
- Relocating a portion of Houston manufacturing to Mexico - targeting fourth quarter 2015
- Increase operational efficiency at all locations achieved labor efficiency gains at the Houston hub facility
- Increased focus on sales of more highly-engineered, specialty products

| Financial Snapshot | Q2 2015 | Q2 2014 | Variance |
| :--- | ---: | ---: | ---: |
| Sales | $\$ 50.2$ | $\$ 52.3$ | $-4.1 \%$ |
| Operating profit ${ }^{(1)}$ | $-\$ 3.3$ | $\$ 1.7$ | $n m$ |
| Operating profit margin $^{(1)}$ | $-6.5 \%$ | $3.3 \%$ | $n m$ |



## Q2 YTD 2015 Segment Contribution


(1) Operating profit excludes "Special Items" and corporate expense (in calculation of segment contribution). "Special Items" for each period are provided in the Appendix.

> Assessing broader restructuring of manufacturing footprint and additional cost-out actions to drive margin improvement.

## Engineered Components

## Quarterly Commentary

- Norris Cylinder sales and margin levels increased
- Arrow Engine sales decreased more than $60 \%$ as a result of lower oil prices - remained profitable by aligning cost structure
- Lower export sales for cylinders due to stronger U.S. dollar


## Strategies

- Continue to mitigate top-line pressures with cost reductions at Arrow Engine
- Adding incremental capabilities and capacity for cylinder business
- Expanding engine product lines to diversify and reduce end-market cyclicality

| Financial Snapshot | Q2 2015 | Q2 2014 | Variance |
| :--- | ---: | ---: | ---: |
| Sales | $\$ 42.0$ | $\$ 54.3$ | $-22.8 \%$ |
| Operating profit $^{(1)}$ | $\$ 6.3$ | $\$ 9.0$ | $-29.8 \%$ |
| Operating profit margin $^{(1)}$ | $15.0 \%$ | $16.5 \%$ | -150 bps |



## Q2 YTD 2015 Segment Contribution

By Revenue


By Operating Profit ${ }^{(1)}$


1) Operating profit excludes "Special Items" and corporate expense (in calculation of segment contribution). "Special Items" for each period are provided in the Appendix.

## Segment Performance Summary

(Unaudited, excluding Special Items, dollars in millions)

Sales

|  | Q2 <br> $\mathbf{2 0 1 5}$ | Q1 <br> $\mathbf{2 0 1 5}$ | FY <br> $\mathbf{2 0 1 4}$ | Q2 <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: | :---: | :---: |
| Packaging | $\$ 89.6$ | $\$ 79.0$ | $\$ 337.7$ | $\$ 86.3$ |
| Aerospace | $\$ 43.2$ | $\$ 45.7$ | $\$ 121.5$ | $\$ 31.8$ |
| Energy | $\$ 50.2$ | $\$ 51.2$ | $\$ 206.7$ | $\$ 52.3$ |
| Engineered <br> Components | $\$ 42.0$ | $\$ 48.3$ | $\$ 221.4$ | $\$ 54.3$ |

Operating Profit Margin ${ }^{(1)}$

|  | Q2 <br> 2015 | Q1 <br> 2015 | FY <br> 2014 | Q2 <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: | :---: | :---: |
| Packaging | $23.4 \%$ | $22.4 \%$ | $23.9 \%$ | $23.8 \%$ |
| Aerospace | $18.6 \%$ | $19.4 \%$ | $15.2 \%$ | $17.8 \%$ |
| Energy | $-6.5 \%$ | $3.5 \%$ | $3.1 \%$ | $3.3 \%$ |
| Engineered <br> Components | $15.0 \%$ | $12.5 \%$ | $15.4 \%$ | $16.5 \%$ |

Productivity and margin improvement initiatives taking hold despite soft top-line assessing broader improvement actions in Energy.
(1) Excludes the impact of "Special Items." For a detailed reconciliation, excluding "Special Items," please see the Appendix.

## NTiMas

## Outlook and Summary

| Segment | Revenue | Margin | Current Commentary |
| :---: | :---: | :---: | :---: |
| Packaging | - Low single-digit growth after considering $2 \%$ to $3 \%$ currency headwind | - Maintain $22 \%$ to $24 \%$ operating margins - trending to low to mid portion of range | - Lower industrial closure volumes impacting top-line and mix <br> - Continued growth investments in Asia |
| Aerospace | - Growth of $45 \%$ to $50 \%$ due to Allfast acquisition <br> - Major distributors overstocked | - Full year operating profit margins of $18 \%$ to $20 \%$ <br> - Operational efficiencies offset by lower distribution orders | - Lower sales through distribution impacting top-line and mix |
| Energy | - Down low to mid singledigits due to impact of lower oil prices on upstream volume, reduced refinery capex spending and currency headwind | - Low single-digit operating profit margin due to lower volume, port strike cost impact and settlement of legal claim | - Assessing broader restructuring of manufacturing footprint and additional cost-out actions <br> - Achieving labor efficiency gains at Houston hub |
| Engineered Components | - Lower oil prices reducing Arrow revenue more than expected; ~ 50\% to 60\% <br> - GDP growth for Norris, offset by lower exports due to stronger U.S. dollar | - Operating profit margin in $10 \%$ to $12 \%$ range <br> - Margin headwind due to lower oil prices | - Mitigating Arrow top-line pressure with cost reductions <br> - Expected Arrow back half volume shortfall challenges margins <br> - Norris maintains margin levels due to productivity gains |

[^0]Updated TriMas Full Year Outlook


## 2015 Outlook - Additional Assumptions

|  | Full Year Outlook <br> as of $8 / 4 / 15$ | Comments |
| :--- | :---: | :--- | | Interest expense | $\sim \$ 15$ to $\$ 16$ million | - Dividend from spin used to reduce debt |
| :--- | :--- | :--- |
| Capital expenditures | $\sim 3 \%$ to $4 \%$ <br> of sales | • Continuing to invest in growth businesses |
| Tax rate | $\sim 30 \%$ to $32 \%$ | - Income more heavily weighted toward <br> North America <br> - Q3 tax rate is expected to be favorably <br> impacted by one-time item |
| Corporate expense | $\sim 4 \%$ of sales | • Spend consistent with first half as TriMas <br> is providing transition services for Horizon <br> Global; targeting 3\% over time |

## Bridge to Updated EPS Outlook Post Spin-off

All amounts based on management estimates


- Change in guidance primarily related to spin-off of Cequent businesses; approximately $\$ 0.75$ EPS net impact
- Oil prices are lower than in April 2015, and expected to continue at low levels, further pressuring engine business profitability
- Assessing additional restructuring and cost actions given profitability of energy business
- Net favorability from cylinder business and corporate office and other expense reductions more than offsetting slight headwinds in packaging and aerospace businesses
(1) See Company's First Quarter Earnings Presentation dated April 28, 2015.
(2) See Appendix for calculation for estimate of EPS related to Cequent businesses and interest savings in cash dividend received in the spin-off.
(3) Based on 2015 Engine business revenue guidance update from 35-45\% reduction in April 2015 to 50-60\% reduction in August 2015.
(4) Includes impact of lower sales from upstream customers due to lower oil prices, manufacturing inefficiencies due to U.S. West Coast port strike, delays in project to move production to new facility in Mexico and resolution of a legal claim.
(5) Considers updated guidance for packaging, aerospace and cylinder business, as well as corporate expenses, interest and other expenses.


## Financial Targets - 3 Year Horizon

| Segment | Target Revenue <br> Growth | Target Operating <br> Profit Margin |
| :--- | :--- | :---: |
| Packaging | • Mid single-digit organic growth, <br> complemented by acquisitions | $22 \%-24 \%$ |
| Aerospace | • Mid-to-high single-digit organic <br> growth, complemented by <br> acquisitions | $24 \%-26 \%$ |
| Energy | • GDP+ organic growth | $10 \%-12 \%$ |
| Engineered <br> Components | • GDP+ organic growth | $14 \%-16 \%$ |
| Corporate | • N/A | $<3 \%$ of Sales |

Key Assumptions:

- No economic recession
- Real GDP 1.5\%-2.5\%
- Currency rates held constant at Q1 2015 rates
- Oil price and rig counts rise to 2014 levels by 2018
- Corporate excludes noncash long-term equity incentive expense

Grow Packaging and Aerospace sales $2 x$ other businesses; improve Aerospace and Energy margins to historical levels.

## Summary

- Operational initiatives
- Focus on margins in all businesses - Energy and Aerospace are highest priority
- Mitigate external headwinds
- Capitalize on profitable growth opportunities
- Portfolio management
- Continue to simplify - willing to exit lower margin products and geographies
- Consider opportunistic and value-accretive acquisitions - focus M\&A on Packaging and Aerospace
- Capital allocation
- Focus on investments with highest returns
- Continue to reduce leverage in shorter-term
- Governance and compensation
- Align compensation with value drivers
- Maintain transparency, high compliance and ethical standards


## NTiMas

Questions and Answers

## - TriMas

Appendix

## Condensed Consolidated Balance Sheet

| $\begin{gathered} \text { June } 30, \\ 2015 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2014 \end{gathered}$ |  |
| :---: | :---: | :---: |
| (unaudited) |  |  |
| \$ 26,170 | \$ | 24,420 |
| 140,150 |  | 132,800 |
| 179,670 |  | 171,260 |
| 24,030 |  | 24,030 |
| 18,850 |  | 8,690 |
| - |  | 197,420 |
| 388,870 |  | 558,620 |
| 176,970 |  | 177,470 |
| 457,720 |  | 460,080 |
| 286,700 |  | 297,420 |
| 24,750 |  | 27,960 |
| - |  | 140,200 |
| \$ 1,335,010 | \$ | 1,661,750 |


| $\$$ | 10,460 |  | $\$$ | 23,400 |
| :--- | ---: | :--- | ---: | ---: |
|  | 106,380 |  | 103,510 |  |
|  | 59,850 |  | 63,110 |  |
|  | - |  | 119,900 |  |
|  | 176,690 |  | 309,920 |  |
|  | 453,490 |  | 615,170 |  |
|  | 46,130 |  | 46,320 |  |
|  | 56,560 |  | 64,450 |  |
|  | - |  | 35,260 |  |
|  | 732,870 |  | $1,071,120$ |  |
|  | 602,140 |  | 590,630 |  |
| $\$ 1,335,010$ |  | $\$ 1,661,750$ |  |  |

## Consolidated Statement of Income

(Unaudited, dollars in thousands, except for per share amounts)

## Net sales.

Cost of sales

$$
\begin{aligned}
& \text { es..... } \\
& \text { rofit... }
\end{aligned}
$$

Selling, general and administrative expenses.
Operating profit.
Other expense, net:
Interest expense...................................
Debt financing and extinguishment costs
Other expense, net.
Other expense, net. $\qquad$
Income from continuing operations before income tax expense.
Income tax expense.
.
Income from continuing operations.
Income (loss) from discontinued operations, net of tax. $\qquad$ Net income.
................................................................
Less: Net income attributable to noncontrolling interests
Net income attributable to TriMas Corporation.
$\qquad$

Earnings per share attributable to TriMas Corporation - basic:
Continuing operations.

Discontinued operations.
Net income per share.
Weighted average common shares - basic
Earnings per share attributable to TriMas Corporation - diluted:
Continuing operations.
.........................................................................

Discontinued operalions $\qquad$
Net income per share.
Weighted average common shares - diluted


## Consolidated Statement of Cash Flow

(Unaudited, dollars in thousands)


## Company and Business Segment Financial Information

(Unaudited, dollars in thousands, from continuing operations)

| Packaging |  |
| :---: | :---: |
|  | Net sales.. |
| Operating profit. |  |
| Special Items to consider in evaluating operating profit: |  |
| Severance and business restructuring cost |  |
| Excluding Special Items, operating profit would have been. |  |
| Aerospace |  |
| Net sales. |  |
| Operating profit. |  |
| Special Items to consider in evaluating operating profit: |  |
| Severance and business restructuring costs |  |
| Excluding Special Items, operating profit would have been. |  |
| Energy |  |
| Net sales. |  |
| Operating profit (loss). |  |
| Special Items to consider in evaluating operating profit: |  |
| Severance and business restructuring costs. |  |
| Excluding Special Items, operating profit (loss) would have been. |  |
| Engineered Components |  |
| Net sales.. |  |
| Operating profit. |  |
| Special Items to consider in evaluating operating profit: |  |
| Severance and business restructuring costs.. |  |
| Excluding Special Items, operating profit would have been |  |
| Corporate Expense |  |
| Operating loss. |  |
| Total Continuing Operations |  |
| Net sales. |  |
| Operating profit. |  |
| Total Special Items to consider in evaluating operating profit.. |  |
|  | Excluding Special Items, operating profit would have been................... |


| Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  | 2015 |  | 2014 |
| \$ | 89,580 | \$ | 86,250 | \$ | 168,540 | \$ | 167,680 |
| \$ | 20,710 | \$ | 20,540 | \$ | 38,220 | \$ | 38,900 |
| \$ | 280 | \$ | - | \$ | 430 | \$ | - |
| \$ | 20,990 | \$ | 20,540 | \$ | 38,650 | \$ | 38,900 |
| \$ | 43,220 | \$ | 31,820 | \$ | 88,960 | \$ | 59,010 |
| \$ | 7,220 | \$ | 5,660 | \$ | 15,300 | \$ | 10,520 |
| \$ | 830 | \$ | - | \$ | 1,620 | \$ | - |
| \$ | 8,050 | \$ | 5,660 | \$ | 16,920 | \$ | 10,520 |
| \$ | 50,150 | \$ | 52,320 | \$ | 101,310 | \$ | 105,100 |
| \$ | $(7,170)$ | \$ | (630) | \$ | $(6,830)$ | \$ | 1,970 |
| \$ | 3,910 | \$ | 2,350 | \$ | 5,340 | \$ | 2,350 |
| \$ | $(3,260)$ | \$ | 1,720 | \$ | $(1,490)$ | \$ | 4,320 |
| \$ | 41,950 | \$ | 54,320 | \$ | 90,220 | \$ | 109,750 |
| \$ | 6,220 | \$ | 8,950 | \$ | 12,190 | \$ | 16,830 |
| \$ | 60 | \$ | - | \$ | 140 | \$ | - |
| \$ | 6,280 | \$ | 8,950 | \$ | 12,330 | \$ | 16,830 |
| \$ | $(7,770)$ | \$ | $(9,150)$ | \$ | $(16,650)$ | \$ | $(18,740)$ |
| \$ | 224,900 | \$ | 224,710 | \$ | 449,030 | \$ | 441,540 |
| \$ | 19,210 | \$ | 25,370 | \$ | 42,230 | \$ | 49,480 |
| \$ | 5,080 | \$ | 2,350 | \$ | 7,530 | \$ | 2,350 |
| \$ | 24,290 | \$ | 27,720 | \$ | 49,760 | \$ | 51,830 |

## Additional Information Regarding Special Items Impacting Reported GAAP Financial Measures

(Unaudited, dollars in thousands, except for per share amounts)

|  | Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  | 2015 |  | 2014 |  |
| Income from continuing operations, as reported.. | \$ | 8,490 | \$ | 14,440 | \$ | 20,430 | \$ | 28,130 |
| Less: Net income attributable to noncontrolling interests.. |  | - |  | - |  | - |  | 810 |
| Income from continuing operations attributable to TriMas Corporation... |  | 8,490 |  | 14,440 |  | 20,430 |  | 27,320 |
| After-tax impact of Special Items to consider in evaluating quality of income from continuing operations: |  |  |  |  |  |  |  |  |
| Severance and business restructuring costs.... |  | 4,030 |  | 2,270 |  | 5,930 |  | 2,270 |
| Debt extinguishment costs. |  | 1,240 |  | - |  | 1,240 |  | - |
| Excluding Special Items, income from continuing operations attributable to TriMas Corporation would have been................... | \$ | $\underline{13,760}$ | \$ | $\underline{ } 16,710$ | \$ | 27,600 | \$ | 29,590 |
|  | Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
|  | 2015 |  | 2014 |  | 2015 |  | 2014 |  |
| Diluted earnings per share from continuing operations attributable to TriMas Corporation, as reported.................................... | \$ | 0.19 | \$ | 0.32 | \$ | 0.45 | \$ | 0.60 |
| After-tax impact of Special Items to consider in evaluating quality of EPS from continuing operations: |  |  |  |  |  |  |  |  |
| Severance and business restructuring costs.. | \$ | 0.08 |  | 0.05 |  | 0.13 |  | 0.05 |
| Debt extinguishment costs....................................................................................................................................... | \$ | 0.03 |  | - |  | 0.03 |  | - |
| Excluding Special Items, EPS from continuing operations would have been.................................................................... | \$ | 0.30 | \$ | 0.37 | \$ | 0.61 | \$ | 0.65 |
| Weighted-average shares outstanding .. |  | 18,907 |  | 230,862 |  | 409,875 |  | 208,488 |
|  | Three months ended June 30, |  |  |  | Six months endedJune 30 , |  |  |  |
|  | 2015 |  | 2014 |  | 2015 |  | 2014 |  |
| Operating profit from continuing operations (excluding Special Items). <br> Corporate expenses (excluding Special Items). | \$ | $\begin{array}{r} 24,290 \\ 7,770 \end{array}$ | \$ | $\begin{array}{r} 27,720 \\ 9,150 \\ \hline \end{array}$ | \$ | $\begin{aligned} & 49,760 \\ & 16,650 \\ & \hline \end{aligned}$ | \$ | $\begin{aligned} & 51,830 \\ & 18,740 \end{aligned}$ |
| Segment operating profit (excluding Special Items)..................................................................................................... | \$ | \$ 32,060 | \$ | 36,870 |  | \$ 66,410 | \$ | 70,570 |
| Segment operating profit margin (excluding Special Items)........................................................................................... |  |  |  | 16.4\% |  | 14.8\% |  | 16.0\% |
|  | Three months ended June 30, |  |  |  | Six months endedJune 30 , |  |  |  |
|  | 2015 |  | 2014 |  | 2015 |  | 2014 |  |
| Net cash provided by Operating Activities of continuing operations................................................................................................. | \$ | 16,640 | \$ | 24,250 | \$ | 20,480 | \$ | 39,230 |
| Less: Capital expenditures of continuing operations.............................................................................................................. |  | $(7,200)$ |  | $(7,700)$ |  | $(12,890)$ |  | $(12,940)$ |
| Free Cash Flow of continuing operations......................................................................................................................... | \$ | 9,440 | \$ | 16,550 | \$ | 7,590 | \$ | 26,290 |

## Estimated 2015 Cequent-related Operating EPS

(Amount in thousands, except per share amounts)

| Cequent operating profit (excluding Special Items) for the year ended December 31, 2014 | \$ | 43,390 |
| :---: | :---: | :---: |
| Guidance of 100 basis point margin improvement on $\$ 612 \mathrm{M}$ of net sales in $2015{ }^{(1)}$. |  | 6,120 |
| Expected 2015 Cequent operating profit excluding any assumptions for sales growth.. |  | 49,510 |
| Cequent 2014 income tax rate ${ }^{(2)}$. |  | 25.4\% |
| Estimated 2015 Cequent net income. |  | 36,910 |
| Weighted average shares outstanding for the year ended December 31, 2014 |  | 45,269 |

Estimated 2015 EPS from Cequent operations.


Estimated EPS impact of Horizon cash distribution.
45,269

Estimated 2015 net EPS impact of Cequent $\qquad$

[^1]
## Current Debt Structure

(Unaudited, dollars in thousands)

|  | June 30, 2015 |  | $\begin{gathered} \text { December 31, } \\ 2014 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and Cash Equivalents............................ | \$ | 26,170 | \$ | 24,420 |
| Credit Agreement. |  | 403,280 |  | 559,530 |
| Receivables facility and other. |  | 60,670 |  | 79,040 |
|  |  | 463,950 |  | 638,570 |
| Total Debt. | \$ | 463,950 | \$ | 638,570 |
| Key Ratios: |  |  |  |  |
| Bank LTM EBITDA....................................... | \$ | 169,830 | \$ | 243,610 |
| Interest Coverage Ratio.................................. |  | 13.99 x |  | 13.02 x |
| Leverage Ratio........................................... |  | 2.78 x |  | 2.71 x |
| Bank Covenants: |  |  |  |  |
| Minimum Interest Coverage Ratio...................... |  | 3.00 x |  | 3.00 x |
| Maximum Leverage Ratio............................... |  | 3.50 x |  | 3.50 x | under its revolving credit and accounts receivable facilities.

## LTM Bank EBITDA as Defined in Credit Agreement

(Unaudited, dollars in thousands)

| Net income for the twelve months ended June 30, 2015 ......................................................... | \$ | 39,390 |
| :---: | :---: | :---: |
| Interest expense. |  | 12,530 |
| Income tax expense. |  | 19,630 |
| Depreciation and amortization. |  | 41,280 |
| Non-cash compensation expense. |  | 5,790 |
| Other non-cash expenses or losses. |  | 15,390 |
| Non-recurring expenses or costs relating to cost saving projects |  | 9,310 |
| Acquisition integration costs. |  | 8,190 |
| Debt extinguishment costs. |  | 5,330 |
| Permitted dispositions. |  | 2,780 |
| Permitted acquisitions. |  | 8,450 |
| Negative EBITDA from discontinued operations.................................................................... |  | 1,760 |
| Bank EBITDA - LTM Ended June 30, $2015{ }^{(1)}$ | \$ | 169,830 |

${ }^{(1)}$ As defined in the Credit Agreement dated June 30, 2015.


[^0]:    Increasing external headwinds in second half expected to continue to pressure revenue growth and product mix - focus on margin improvement initiatives.

[^1]:    ${ }^{(1)}$ As presented in the TriMas Fourth Quarter Earnings Presentation dated February 25, 2015
    ${ }^{(2)}$ As per the Horizon Global Registration Statement filed on June 22, 2015.
    ${ }^{(3)}$ TriMas approximate effective interest rate as of June 30, 2015.
    ${ }^{(4)}$ As per the TriMas 2014 10-K filed February 26, 2015.

